

**Town of Avon
2010 Budget**



TOWN OF AVON, COLORADO

2010 ANNUAL BUDGET

Prepared by:
Department of Finance

Scott C. Wright, CPA, CPFO, Director

TOWN OF AVON, COLORADO

2010 ANNUAL BUDGET

Adopted November 24, 2009

TOWN COUNCIL

Ronald C. Wolfe, Mayor

Brian Sipes, Mayor Pro Tem

Richard Carroll

David Dantas

Kristi Ferraro

Amy Phillips

Albert Reynolds

Town Staff

Larry Brooks, Town Manager

Sally Vecchio, Assistant Town Manager-Community Development

Meryl Jacobs, Recreation Director

Brain Kozak, Police Chief

Patty McKenny, Director Administrative Services/Town Clerk

Jennifer Strehler, Director of Public Works & Transportation

Justin Hildreth, Town Engineer

Scott Wright, Assistant Town Manager-Finance

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TOWN OF AVON 2010 ANNUAL BUDGET TABLE OF CONTENTS

Introduction

Town of Avon Organization Chart	v
Budget Message	vi-xii

I. Financial Overview

Total Budget – All Funds.....	1
Total Budget – By Fund.....	2-3
Fund Balances – By Fund	4
A. Revenues	
Graphs – 2010 & 2009 Total Operating Revenues by Source	1
Graph and Table – Taxes by Type	2
Graphs – Property Tax	3
B. Operating Expenses	
Graphs - 2010 & 2009 Total Expenditures by Function.....	1
Graph and Table – Expenditures by Fund Type	2
Graphs and Table – Operating Expenditures by Category.....	3
Graphs and Table – Personnel Expenditures	4
C. Capital Projects	
Fund Summary.....	1
Revenue Detail.....	2
CIP Projects Inventory	3-4
Graphs and Table – Financing Plan and Capital Costs, 2010-2014.....	5
Capital Projects 5-Year Plan	6-11
Project Descriptions	12-26
D. General Fund	
Fund Summary	1
Graphs - Operating Revenues and Operating Expenditures	2
Graph and Table – Taxes	3
Graph and Table – Expenditures by Object Class and Function	4
Revenue Detail.....	5-7
Department Expenditure Summaries	8-9
Departmental Operating Costs.....	10-11

II. Fund Summaries

Special Revenue Funds	
Town Center West Maintenance Fund	
Fund Summary.....	1
Avon Urban Renewal Authority Fund	
Summary – All Funds	2
AURA Expenditure Detail	3-4
Fund Summary - Debt Service.....	5
Fund Summary - Capital Projects	6

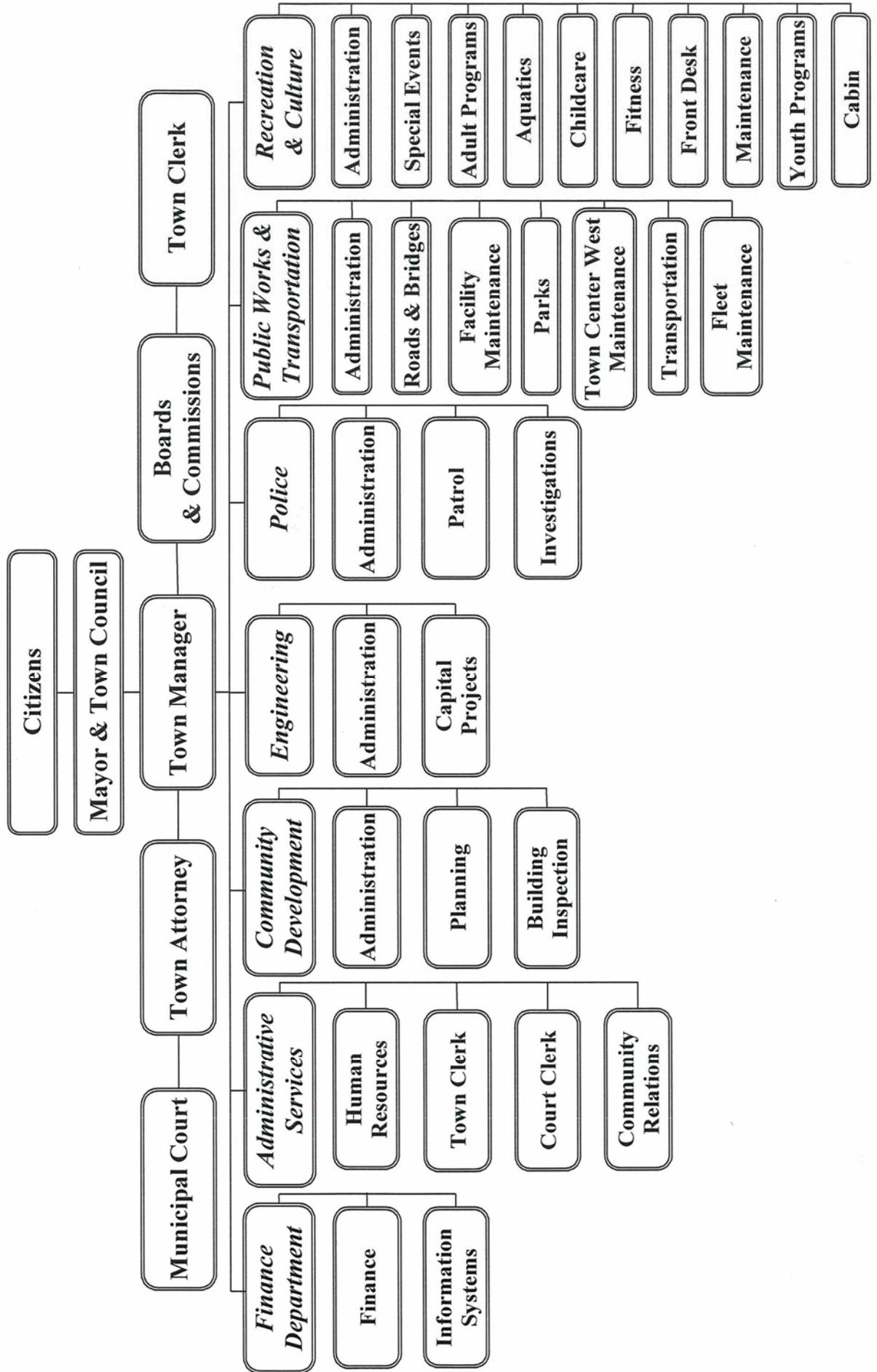
**TOWN OF AVON
2010 ANNUAL BUDGET
TABLE OF CONTENTS (CONTINUED)**

Executive Narrative	17-21
Town Manager	22-23
Human Resources	24-25
Community Relations.....	26-27
Nondepartmental.....	28-30
Affordable Housing.....	31-32
B. Finance Department	
Program Summary	2
Finance Narrative.....	3-5
Finance	6-9
Information Systems	10-12
C. Community Development	
Program Summary	2
Community Development Narrative.....	3-5
Administration	6-7
Planning	8-9
Building Inspection.....	10-11
D. Police Department	
Program Summary	2
Police Narrative	3-6
Administration	7-10
Patrol	11-14
Investigations	15-16
E. Public Works	
Program Summary	2
Public Works Narrative.....	3-6
Administration	7-10
Roads and Streets.....	11-15
Facility Maintenance.....	16-20
Parks	21-25
Community Enhancement.....	26
Town Center West Maintenance.....	27-30
Facility Reserve Maintenance.....	31-32
F. Engineering	
Program Summary	2
Engineering Narrative.....	3-5
Engineering	6-9
Water Utilities.....	10-11
G. Transportation	
Transportation and Fleet Maintenance Narrative.....	2-4
Transportation Summary.....	5

**TOWN OF AVON
2010 ANNUAL BUDGET
TABLE OF CONTENTS (CONTINUED)**

Administration	6-9
Operations	10-13
Marketing	14
H. Fleet Maintenance	
Fleet Maintenance Summary	1
Fleet Maintenance	2-6
Washbay	7-8
I. Recreation Department	
Program Summary	2
Recreation Narrative	3-10
Special Events	11-15
Administration	16-19
Adult Programs	20-21
Aquatics	22-24
Child Care	25-26
Fitness	27-28
Front Desk	29-31
Maintenance	32-35
Youth Programs	36-38
Cabin	39-40
IV. Other Information	
Personnel Schedule – Full-time Employees	1-3
Position Classifications and Salary Ranges – Full-time Employees	4-5
Part-time, Temporary and Seasonal Employee Pay Schedule	6
Chart of Accounts	7-24
Resolution No. 09-33, Adoption of 2010 Operating Budgets	25-27
Resolution No. 09-34, Adoption of 2010 Capital Improvement Program Budget	28-29
Resolution No. 09-06, Adoption of the 2009 Urban Renewal Authority Budgets	30-31
Resolution No. 09-35, Property Tax Levy	32-34
Resolution No. 09-36, Property Tax Levy – Avon Metropolitan District	35-38
Resolution No. 09-37, Property Tax Levy – General Improvement District	39-41

Town of Avon Organizational Chart



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December 11, 2009

Citizens of Avon, Honorable Mayor, and
Members of the Avon Town Council:

We are pleased to present to you the annual budget of the Town of Avon for the calendar year 2010. This budget represents the Town's commitment to the needs of the community and providing quality services while practicing prudent fiscal management. This document identifies the Town's financial issues and proposed solutions and communicates the Town's goals and objectives.

The budget has been prepared in accordance with the Town Charter and all applicable Town ordinances. It uses the modified accrual basis of accounting for all funds. This document is an important means of communication and serves as a policy and operations guide for Town Council and staff as it represents the Town's financial plan for 2010.

YEAR IN REVIEW

Despite the fiscal challenges due to the current economic recession, the Town has worked hard in 2009 to continue to provide excellent service while positioning itself for long-term success. The accomplishments discussed below reflect the Town's budgetary priorities in becoming a more multi-modal community, redeveloping the town center core, establishing sustainability programs and providing a pleasant and safe community for its residents. Below are some highlights of the Town's accomplishments.

Connect Avon Now

Connect Avon Now (CAN) is a walkable communities initiative that the Town has embarked on in order to transform Avon into a more multi-modal community. This initiative has many components and includes enhancing Avon's mass transit service, providing additional pedestrian and bike trails, providing for parking in the Town center, and improving Avon's recreational trails. Below is a summary of the projects completed in 2009 that helped the Town prepare for its CAN ballot initiative in 2010.

Transit Survey

The Town of Avon, in partnership with Beaver Creek Resort Company, recently conducted a transit survey to understand whether or not Avon residents desired and supported increasing Avon's transit and multi-modal services. Survey results indicated positive support for adding service to the Village at Avon (including the Buffalo Ridge affordable housing project), a Beaver Creek winter ski shuttle, and some level of service to the Wildridge area. In addition, a high level support was indicated for more pedestrian and trail improvements. All of these areas showed well

over 60% support in the survey. As a result of the survey, the Avon Town Council intends to move forward with a ballot question related to increasing Avon's transit and multi-modal services.

Recreational Trails Master Plan

In February, the Town Council adopted a *Recreational Trails Master Plan* for the Town of Avon. The Plan is intended to provide guidance to Avon for the initial development of its recreational trails program so that the Town can effectively manage and maintain a formalized system of sustainable trails that will serve the year-round leisure needs of area residents and visitors. The Plan offers information on fostering development of a formalized recreational trails program through sustainable principles and best management practices for trail design, construction, and maintenance. Recreational trails are unpaved, natural-looking trails, which offer hiking, mountain biking, snowshoeing and other non-motorized recreational opportunities. The plan assesses the sustainability of existing trails and provides recommendations for improvements or closures. It also identifies new trail opportunities within the project planning area and presents cost estimates for these capital improvement projects.

Transportation Master Plan

The Comprehensive Transportation Master Plan, adopted on September 22, 2009, incorporates traffic, transit, and bicycle/pedestrian elements to ensure a balanced, multi-modal transportation system to serve Avon's travel needs into the future. This Plan reflects the current philosophy of Avon, as contemplated in the Comprehensive Plan and Town Center West Investment Plan, for a more transit and pedestrian-oriented community. In summary, the Plan anticipates that the roadway system in Avon will accommodate projected future traffic volumes. However, numerous pedestrian and bicycle improvements are required throughout Avon to improve the non-vehicular transportation system. Some of the pedestrian and bicycle improvements, as well as additional pedestrian bridges, are considered in the Plan. In addition, the Plan contemplates increased transit service to the Village at Avon (including Buffalo Ridge), Beaver Creek Village, and some service to the Wildridge area.

IronKids Triathlon

The inaugural IronKids Avon Triathlon was held on September 5-6, 2009 was a great success. There were 270 kids registered for the event with 256 competing on race day. Of those that participated, 243 were from Colorado, 141 were from the Front Range, 99 were from Eagle/Summit Counties, and 3 counties west of Eagle County. There were 13 participants from out of state. Avon's Riverside Westin Hotel and Spa booked a total of 86 room nights.

The IronKids Team was very excited to be in Avon and thoroughly enjoyed hosting the event in our community. The IronKids Team and staff have started discussions regarding operations, logistics, growth potential and event dates for IronKids 2010. The Town is considering moving the IronKids event date to late June or early July in order to expand the event.

Red House Annexation

The Red House parcel, recently annexed into the Town of Avon, is located at the intersection of Highway 6 and Avon Road on just over an acre of developable land. While not an immediate part of the Town Center Core, this development is adjacent to the Town Center and provides connectivity to the Town Center. This development will include fifteen (15) townhouse units. A river parcel is being dedicated to the Town of Avon, and river kayak access will be provided on the southern bank of the Eagle River.

Environmental Stewardship Initiatives

The Town of Avon wants to take all reasonable steps to reduce its carbon footprint and promote sustainable practices. Below are some highlights of some of the actions taken by the Town to improve its environmental impact in 2009.

- Joined The Rocky Mountain Climate Organization
- Participated in Sustainability Leadership Summits
- Replaced lighting in several facilities and implemented an operation lighting plan to conserve energy in the Avon Recreation Center
- Installed a new variable frequency drive motor and pump for the spa at the Avon Recreation Center and a new cover to reduce heat loss
- Designed a waste heat recovery facility to be constructed in 2010
- Performed repairs at the Avon Recreation Center which will reduce heat loss and natural gas consumption
- Replaced 20,400 linear feet of holiday lights with new LED-style lights
- Added a weather station antennae to relay to irrigation system
- Implemented the Laserfiche e-records management system; scanned 73,000 pages
- Increased efforts of recycling of light bulbs, plastic, aluminum, and scrap metal
- Implemented the use of biodegradable corn-based ID cards and coffee cups in Avon Recreation Center

Financial Highlights. Total sales tax revenues through the month of October, 2009 are down 12.73% from the same period in 2008. Accommodations taxes are currently 8.69% ahead of 2008 revenues. Excluding real estate transfer taxes from sales on the Westin Hotel units which opened in 2008, real estate transfer taxes are 0.01% or \$8,739 above last year levels. The Town's revised 2009 budget shows a current year General Fund deficit of \$145,960 with an ending fund balance of \$6,256,272.

2010 BUDGET HIGHLIGHTS

The 2010 budget reflects the Town's recognition of continued difficult economic times by projecting relatively flat revenues, while continuing to place an emphasis on the Town's priorities in redeveloping the Town center core, maintaining service levels, retaining personnel, prioritizing its capital improvement projects, reducing its carbon footprint and balancing the budget.

Redeveloping Town Center

Due the weakening economy and the subsequent reduction in revenue and difficulty with financing, the Town has been forced to delay its primary redevelopment project, Main Street. However, the Town is pursuing several smaller projects that will enhance the Town Center area.

Nottingham Lake Fishing Pier

A fishing pier will be installed on Nottingham Lake for use by the public, including disabled individuals. The pier is partially funded by a grant awarded by the Department of Wildlife's Fishing is Fun program in 2009. Related improvements for access will also be performed to integrate the pier with existing park infrastructure.

Nottingham Park Pavilion

The design for a performing arts pavilion adjacent to the Municipal Building and the soccer field was awarded to Vail Architecture Group, Inc. (VAg) at the November 10, 2009 meeting. A committee has been formed to determine the programming needs for the structure and whether or not an appropriate venue can be constructed within the budgetary constraints. Construction is anticipated for summer of 2010.

Sustainability

The Town continues to place a high priority on sustainability. In 2010, the Town will continue to improve its sustainability practices, including the projects listed below:

Community Waste Heat Recovery Facility

This project is currently being designed for construction commencing spring of 2010. The project is in collaboration with the Eagle River Water and Sanitation District and is partially funded with a \$1.5 million grant from the Governor's Energy Office. This project will develop a waste heat recovery system which uses renewable sources and delivers heat to the Avon Recreation Center pool waters and to snow melt sidewalks in the Town Center.

Fleet Maintenance Building Photovoltaic System

Notice of grant application approval or denial is expected during the month of November 2009 from the Colorado GEO. Eagle County and Holy Cross funding will be applied for upon notice of approval from the GEO. This project will be constructed in 2010 if notice of approval is received.

Improving Services and Business Practices

VOIP System

In 2010 the Town will be implementing a new Voice Over Internet Protocol (VOIP) system, which will change the way its employees are able to do business. Voice over IP communications system will unify the Town's voice and data networks and provide cost and operational savings, integration with existing e-mail and communications programs, and the ability to leverage future technologies such as video conferencing in the future.

Unified Land Use Code Implementation

The purpose of the Unified Land Code is to divide the Town of Avon into zones to regulate the intensity of the use of lot areas in order to best implement the goals and policies of the Comprehensive Plan and other applicable Town planning documents. Work on this project began in 2008 and will be completed in 2010.

Connect Avon Now

Connect Avon Now (CAN) is a walkable communities initiative the Town has embarked on in order to help Avon transform itself into a more multi-modal community. This initiative has many components to it and includes enhancing Avon's mass transit service, providing more pedestrian and bike trails, providing for parking in the town center, and improving Avon's recreational trails. In 2010, the Town is planning to move forward with a ballot question to help fund its multi-modal vision for Avon. This process will include a educating and dialoging with the community, businesses owners and other stakeholders in order to develop the best project possible.

Financial Overview

- As adopted by the Town Council on November 24, 2009, the Town's total appropriations for 2010 equal \$28,667,249. Total estimated revenues for 2010 are \$26,245,995, and estimated ending fund balances are \$14,912,995. Expenditures exceed revenues in primarily due to the spend-down of fund balances in the capital projects fund.
- Taxes make up 60.07% of estimated operating revenues, with charges for services making up 22.56% and intergovernmental revenues 11.84%. Capital improvements and equipment replacement constitute the highest percentage of expenditures at 23.97%, with transportation and fleet maintenance expenditures at 18.88%, and public works and recreation making up 15.47% and 10.24%, respectively.
- General Fund revenues are estimated at \$13,930,074 in 2010, with taxes making up the majority (\$9,563,488; 70.57%) of operating revenues. Sales and accommodation tax collections represent 62.24% of total taxes, with general property taxes representing 23.02% and payments in-lieu-of sales tax 6.84%.
- Appropriations for general fund operating expenditures for 2010 total \$13,932,913. Expenditures for public works makes up the largest portion, equaling approximately 29.85% of general operating expenditures for 2010. Recreational expenditures make up an additional 21.83% of general operating expenditures and public safety 21.70%.
- The fund balance of the General Fund is budgeted to decrease by \$2,839 in 2010 to an estimated ending balance of \$6,253,433. The estimated ending fund balance represents 44.88% of 2010 general fund appropriations or the

equivalent of 5.4 months of operations. The Town has felt it necessary to retain this level of fund balance because of its heavy reliance on sales tax revenues. The Town's position as a resort community also places a heavy reliance upon several other factors including weather, the national economy, and tourism in general. The Town's fund balance provides the resources necessary to be more adaptable to the short-term financial environment and limits the need for capital financing. It is also important to have the capacity to meet the operational impacts of redevelopment until the efforts can generate a stabilized income.

- Capital improvements spending in the Capital Projects Fund will total \$5,946,769 in 2010. Major projects include: \$3,794,206 for construction of the joint waste heat recovery system project with the Eagle River Water and Sanitation District; \$525,000 for roof and CMU block repairs at the Avon Recreation Center; and \$360,000 for Nottingham Park improvements including a stage and fishing pier. Funds are also appropriated for various paving and road improvements, a drainage master plan and a VOIP telephone system.

The Town collects a 2% tax from all sales of real property within the Town that is dedicated for capital improvement projects. Real estate transfer tax collections totaled \$3,093,021 in 2008, are estimated at \$1,475,000 for 2009, and are budgeted to increase in 2010 to \$2,091,798 due to continued sales of units at the Westin Hotel and the recently opened Starwood Vacation Ownership timeshare next door. Other real estate sales are estimated to be flat for 2010.

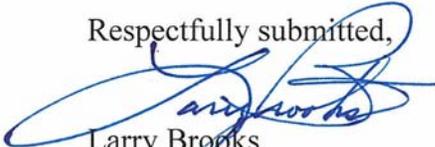
- Proposed debt service appropriations equal \$2,205,524 for 2010. Revenues for payment of debt service come from property tax revenues, including tax increment, sales tax revenues and interest earnings. The final debt service payment for the Avon Metropolitan District Series 2001 General Obligation Refunding bonds will occur in 2010.
- Appropriations for the Transit Enterprise Fund total \$2,125,018 in 2010. Of this total \$734,000 is for the purchase of two new buses to replacement old buses in the Town's fleet. Estimated revenues total \$1,683,964, of this amount, \$1,350,000 is budgeted to be received as a subsidy from the Town's General Fund. Other revenues include property tax revenues of \$40,364 from General Improvement District No. 1 and \$293,600 from federal grant revenues for bus purchases.
- The Town's gross assessed valuation grew by 11.43% in 2009 to a total value of \$263,431,330. The Town's mill rate for general operating purposes will remain at 8.956 mills, while the mill rate for debt service will decrease slightly from 2.436 to 2.252 mills. This decrease will allow property tax revenues in the debt service fund to remain approximately at the same level as the prior year.

- Sales tax revenues for 2010 are budgeted to increase \$26,168 from revised 2009 estimates, an increase of 0.49%. The majority of this budgeted increase is due to the incremental growth in retail sales and sales tax on room rentals from the Riverfront development.

Preparation of this budget represents a significant effort on the part of department directors and their staff. These are the people who make important decisions every day regarding their budgets and how they are managed. Their commitment to financial management and efficient and effective operation of their departments is the key to making the most of every taxpayer dollar spent.

None of this effort would have been possible without the continuing support and direction of the Town Council. As representatives of the public interest of the Town of Avon, they have spent a considerable amount of time and energy in governing the process of preparing this document. Thank you to all who participated in this effort.

Respectfully submitted,



Larry Brooks
Town Manager



Scott Wright
Asst. Town Manager–Finance

TOWN OF AVON

Financial Overview

TOTAL - ALL FUNDS

	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
REVENUES				
Taxes	\$ 13,985,234	\$ 14,058,914	\$ 12,425,085	\$ 13,673,524
Licenses and Permits	245,793	203,600	218,600	218,600
Intergovernmental	1,482,688	1,957,571	1,662,495	2,694,148
Charges for Services	6,245,897	5,289,005	5,249,835	5,134,716
Fines and Forfeitures	131,525	133,450	138,450	143,950
Investment Earnings	1,496,801	579,083	529,083	454,917
Other Revenue	571,402	391,100	459,794	442,500
Total Operating Revenues	24,159,340	22,612,723	20,683,342	22,762,355
Other Sources				
Sales of Fixed Assets	38,101	16,500	16,500	16,500
Bond Proceeds	25,000,000	7,200,000	7,200,000	-
Transfers-In From Other Funds	2,970,667	3,479,357	3,354,978	3,467,140
Capital Lease Proceeds	-	23,000	-	-
TOTAL REVENUES	52,168,108	33,331,580	31,254,820	26,245,995
EXPENDITURES				
General Government and Finance	3,038,856	2,518,220	2,667,533	2,480,784
Community Development	823,902	749,792	728,190	672,111
Public Safety	2,628,330	2,593,732	2,632,899	2,564,147
Public Works, Engineering and Utilities	3,725,749	3,780,115	3,775,090	3,898,825
Transportation and Fleet Maintenance	4,856,027	4,118,993	3,979,302	4,757,566
Recreation and Culture	2,579,779	2,519,644	2,510,199	2,580,331
Total Operating Expenditures	17,652,643	16,280,496	16,293,213	16,953,764
Debt Service	2,894,372	27,437,388	27,437,388	2,205,524
Capital Improvements and Equipment Replacement	10,643,405	6,069,431	5,766,979	6,040,821
Other Uses				
Transfers-Out To Other Funds	2,970,667	3,460,536	3,354,978	3,467,140
TOTAL EXPENDITURES	34,161,087	53,247,851	52,852,558	28,667,249
NET SOURCE (USE) OF FUNDS	18,007,021	(19,916,271)	(21,597,738)	(2,421,254)
FUND BALANCES, Beginning of Year	20,924,966	38,628,886	38,931,987	17,334,249
FUND BALANCES, End of Year	\$ 38,931,987	\$ 18,712,615	\$ 17,334,249	\$ 14,912,995

TOWN OF AVON Financial Overview

TOTAL - BY FUND

	Special Revenue Funds						
	General Fund	Main Street Maintenance Fund	Urban Renewal Fund	Community Enhancement Fund	Water Fund	Affordable Housing Fund	Facilities Reserve Fund
REVENUE							
Taxes	\$ 9,563,488	\$ -	\$ 945,366	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	218,600	-	-	-	-	-	-
Intergovernmental	900,148	-	-	-	-	-	-
Charges for Services	1,998,825	-	-	-	165,000	-	-
Fines and Forfeitures	143,950	-	-	-	-	-	-
Investment Earnings	350,000	-	13,813	-	-	-	-
Other Revenue	376,000	-	-	65,000	-	-	-
Total Operating Revenues	13,551,011	-	959,179	65,000	165,000	-	-
Other Sources							
Sales of Fixed Assets	1,500	-	-	-	-	-	-
Transfers-In From Other Funds	377,563	230,000	-	-	-	-	77,702
TOTAL REVENUES	13,930,074	230,000	959,179	65,000	165,000	-	77,702
EXPENDITURES							
General Government, Housing and Finance	2,473,534	-	5,550	-	-	1,700	-
Community Development	672,111	-	-	-	-	-	-
Police	2,564,147	-	-	-	-	-	-
Public Works, Engineering and Utilities	3,528,213	227,395	-	-	105,884	-	37,333
Transportation and Fleet Maintenance	-	-	-	-	-	-	-
Recreation and Culture	2,580,331	-	-	-	-	-	-
Total Operating Expenditures	11,818,336	227,395	5,550	-	105,884	1,700	37,333
Debt Service	-	-	560,141	-	-	-	-
Capital Expenditures	-	-	-	-	-	-	-
Other Uses							
Transfers-Out To Other Funds	2,114,577	-	230,000	280,000	425,000	-	100,000
TOTAL EXPENDITURES	13,932,913	227,395	795,691	280,000	530,884	1,700	137,333
NET SOURCE (USE) OF FUNDS	(2,839)	2,605	163,488	(215,000)	(365,884)	(1,700)	(59,631)
FUND BALANCES, Beginning of Year	6,256,272	54,235	508,070	353,882	2,155,173	651,675	513,251
FUND BALANCES, End of Year	\$ 6,253,433	\$ 56,840	\$ 671,558	\$ 138,882	\$ 1,789,289	\$ 649,975	\$ 453,620

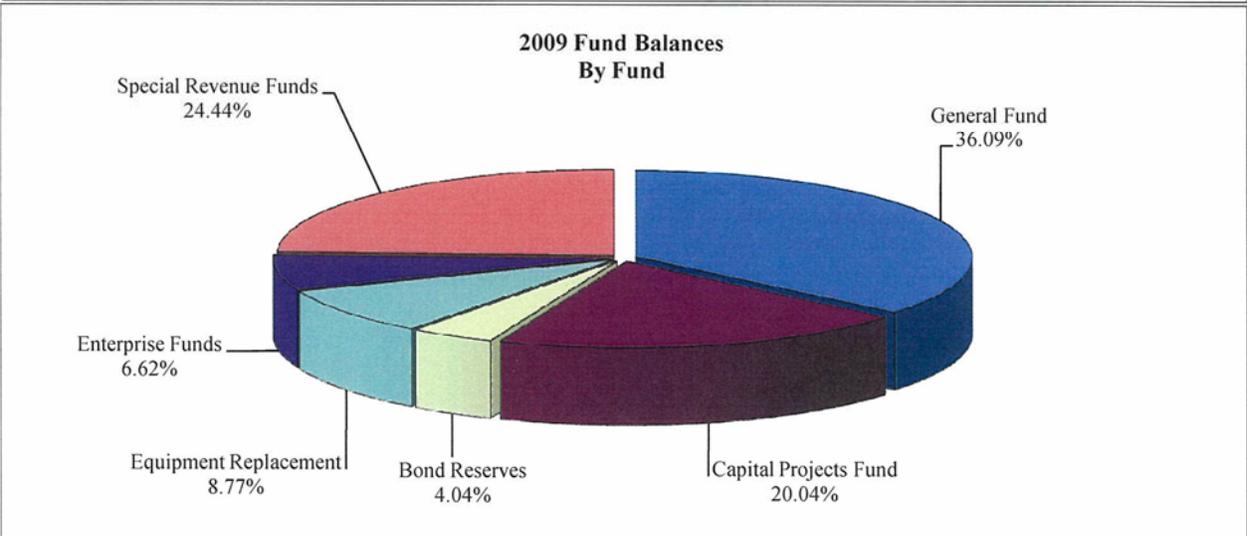
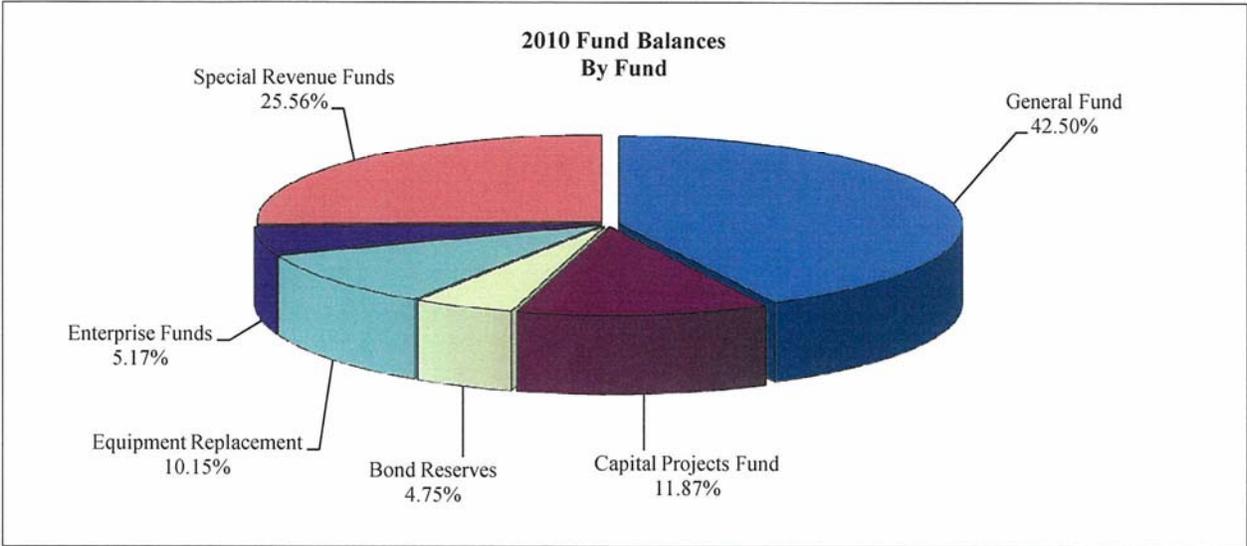
TOWN OF AVON Financial Overview

TOTAL - BY FUND

Debt Service Funds		Capital Projects Fund	Enterprise Funds		Internal Service	Total	Percent of Total
Bond Redemption	AMD Fund		Transit Fund	Fleet Maintenance	Equipment Replacement		
\$ 548,300	\$ 484,208	\$ 2,091,798	\$ 40,364	\$ -	\$ -	\$ 13,673,524	60.07%
-	-	-	-	-	-	218,600	0.96%
-	-	1,500,400	293,600	-	-	2,694,148	11.84%
-	-	-	-	2,601,572	369,319	5,134,716	22.56%
-	-	-	-	-	-	143,950	0.63%
11,000	-	80,104	-	-	-	454,917	2.00%
-	-	1,500	-	-	-	442,500	1.94%
<u>559,300</u>	<u>484,208</u>	<u>3,673,802</u>	<u>333,964</u>	<u>2,601,572</u>	<u>369,319</u>	<u>22,762,355</u>	<u>100.00%</u>
-	-	-	-	-	15,000	16,500	
<u>601,875</u>	<u>-</u>	<u>745,000</u>	<u>1,350,000</u>	<u>85,000</u>	<u>-</u>	<u>3,467,140</u>	
<u>1,161,175</u>	<u>484,208</u>	<u>4,418,802</u>	<u>1,683,964</u>	<u>2,686,572</u>	<u>384,319</u>	<u>26,245,995</u>	
-	-	-	-	-	-	2,480,784	14.63%
-	-	-	-	-	-	672,111	3.96%
-	-	-	-	-	-	2,564,147	15.12%
-	-	-	-	-	-	3,898,825	23.00%
-	-	-	2,125,018	2,632,548	-	4,757,566	28.06%
-	-	-	-	-	-	2,580,331	15.22%
-	-	-	<u>2,125,018</u>	<u>2,632,548</u>	<u>-</u>	<u>16,953,764</u>	<u>100.00%</u>
1,161,175	484,208	-	-	-	-	2,205,524	
-	-	5,629,206	-	-	411,615	6,040,821	
-	-	317,563	-	-	-	3,467,140	
<u>1,161,175</u>	<u>484,208</u>	<u>5,946,769</u>	<u>2,125,018</u>	<u>2,632,548</u>	<u>411,615</u>	<u>28,667,249</u>	
-	-	(1,527,967)	(441,054)	54,024	(27,296)	(2,421,254)	
<u>636,499</u>	<u>62,981</u>	<u>3,474,167</u>	<u>471,888</u>	<u>675,239</u>	<u>1,520,917</u>	<u>17,334,249</u>	
<u>\$ 636,499</u>	<u>\$ 62,981</u>	<u>\$ 1,946,200</u>	<u>\$ 30,834</u>	<u>\$ 729,263</u>	<u>\$ 1,493,621</u>	<u>\$ 14,912,995</u>	

TOWN OF AVON Financial Overview

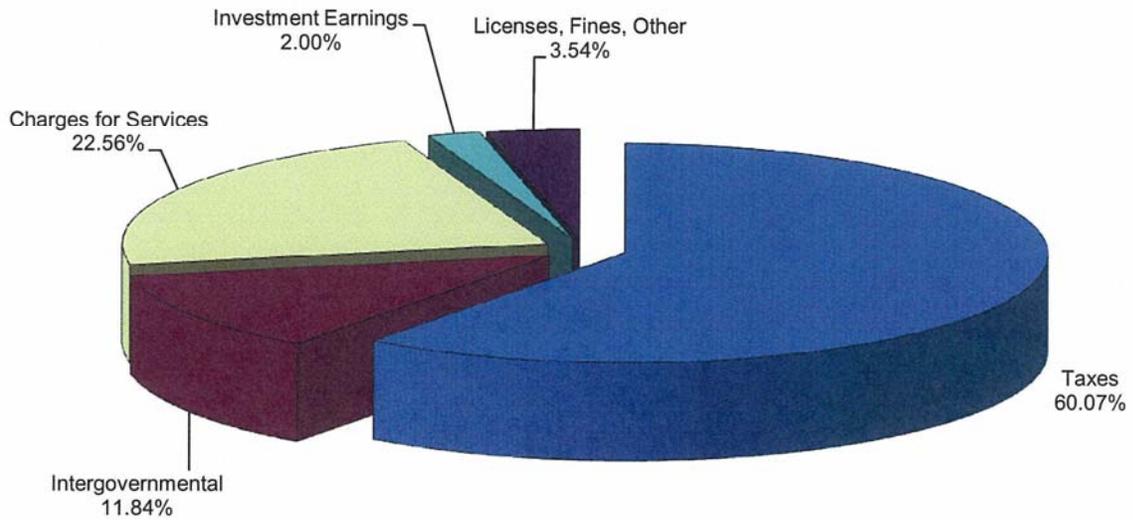
FUND BALANCES



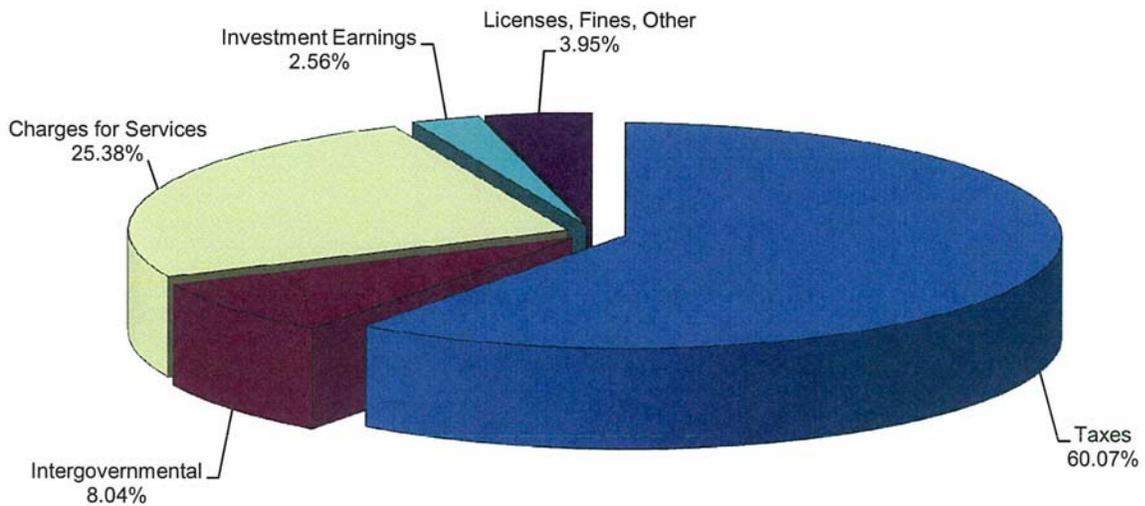
	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
Fund Balances				
General Fund	\$ 6,402,232	\$ 6,108,687	\$ 6,256,272	\$ 6,253,433
Capital Projects Fund	5,701,165	4,919,123	3,474,167	1,746,200
Bond Reserves	699,480	720,087	699,480	699,480
Equipment Replacement	1,715,385	1,803,003	1,520,917	1,493,621
Enterprise Funds	1,057,813	1,073,292	1,147,127	760,097
Special Revenue Funds	23,355,912	4,088,423	4,236,286	3,760,164
Total	\$ 38,931,987	\$ 18,712,615	\$ 17,334,249	\$ 14,712,995

TOWN OF AVON Financial Overview

2010 TOTAL OPERATING REVENUES By Major Source



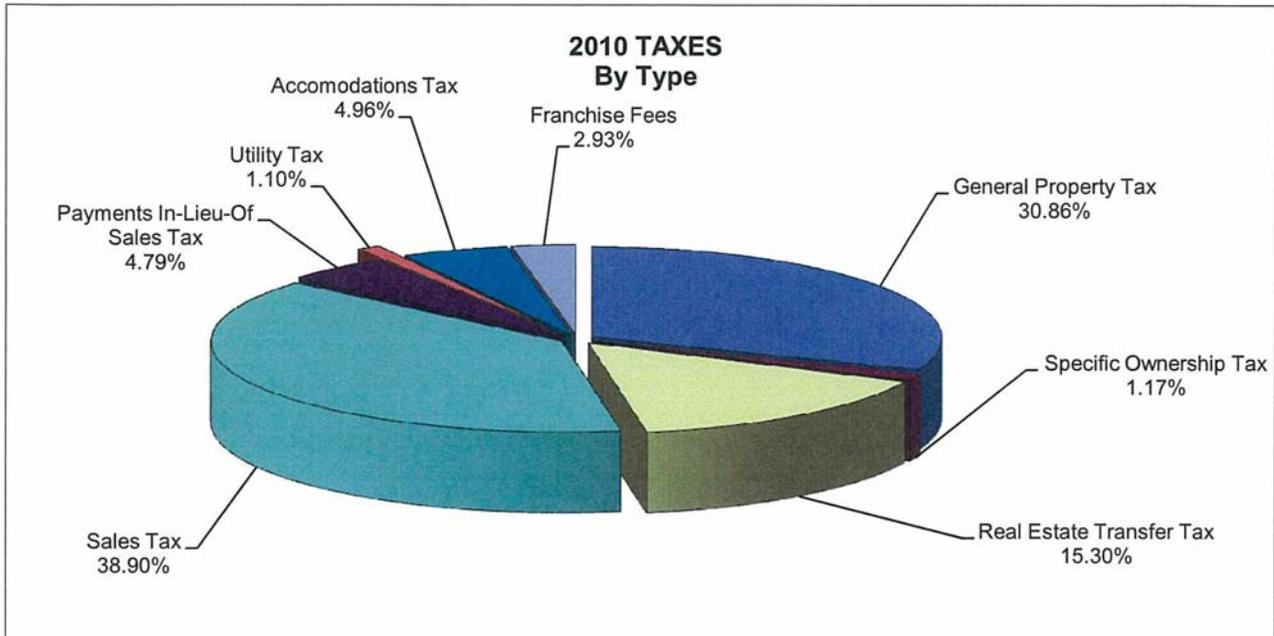
2009 TOTAL OPERATING REVENUES By Major Source



TOWN OF AVON Financial Overview

REVENUES

The Town of Avon anticipates collecting approximately \$13,673,524 or sixty percent (60%) of its operating revenues, through an assortment of taxes in 2010. The chart and table below depicts the amount and type of taxes projected for 2010.



	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
TAXES				
General Property Tax	\$ 3,340,475	\$ 3,644,132	\$ 3,722,163	\$ 4,220,203
Specific Ownership Tax	160,180	165,000	150,000	160,000
Real Estate Transfer Tax	3,093,021	3,099,097	1,475,000	2,091,798
Sales Tax	5,846,325	5,297,027	5,293,027	5,319,195
Payments In-Lieu-Of Sales Tax	465,114	691,168	677,792	654,590
Utility Tax	153,842	164,195	150,000	150,000
Accommodations Tax	529,675	541,216	557,103	677,738
Franchise Fees	396,602	457,079	400,000	400,000
Total Taxes	\$ 13,985,234	\$ 14,058,914	\$ 12,425,085	\$13,673,524

The Town's sales tax rate is 4.0%. The sales tax is deposited into the General Fund to partially finance the operating costs associated with providing general governmental type services to the community. The Town also has a 2.0% real estate transfer tax. The tax is charged on all sales of real estate within the Town. Proceeds from this tax are deposited into the Town's Capital Projects Fund and help pay for major capital improvement projects.

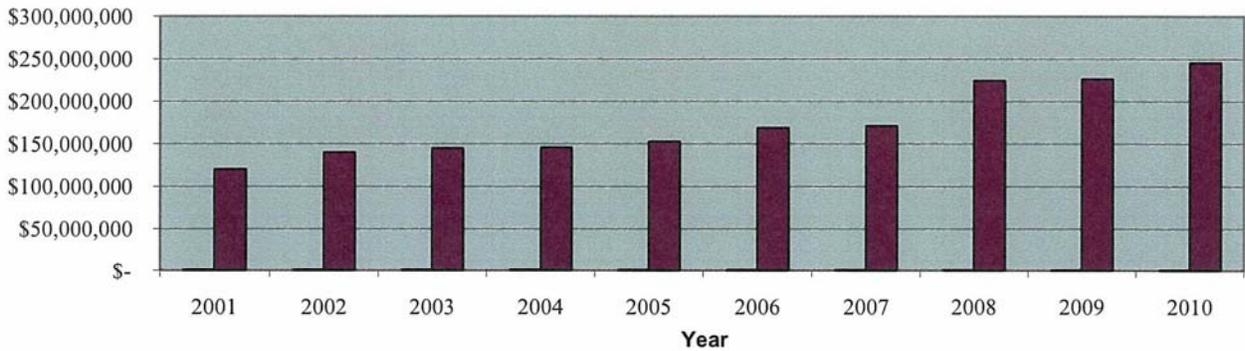
TOWN OF AVON Financial Overview

Revenues

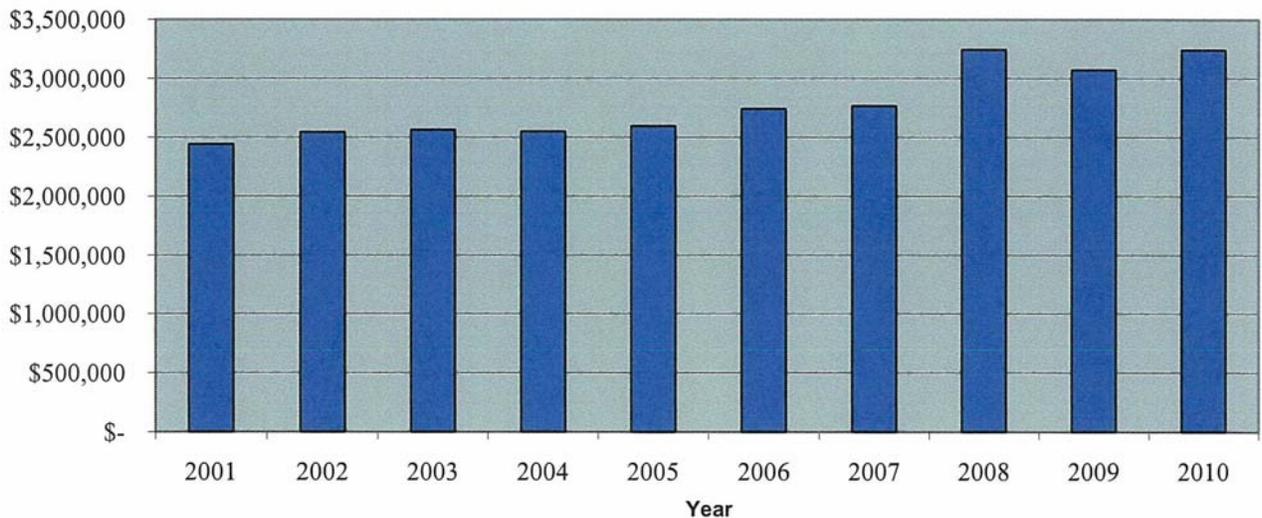
Property Tax

For 2010, the Towns' property tax rate for the General Fund will remain at 8.956 mills. The property tax rate for general bond redemption will decrease from 2.436 to 2.252 mills due to an increase in the Town's assessed valuation. The property tax rate for the Avon Metropolitan District Fund bonds will be 2.535 mills, a decrease of 0.17 mills. In addition to these levies, the Avon Urban Renewal Authority has budgeted \$945,366 in property tax increment. Total property tax revenues for the Town are budgeted at \$4,220,203 or 30.86% of total tax revenues. The two charts below show the Town's historical property tax levies and assessed valuations for the past ten years.

Historical Assessed Values



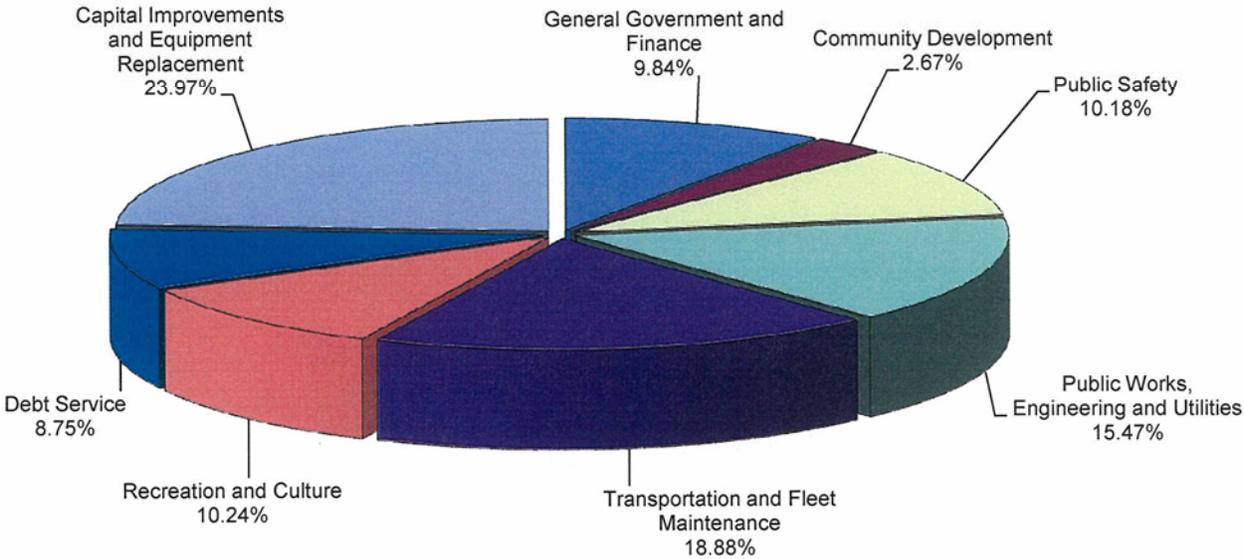
Property Tax Levy



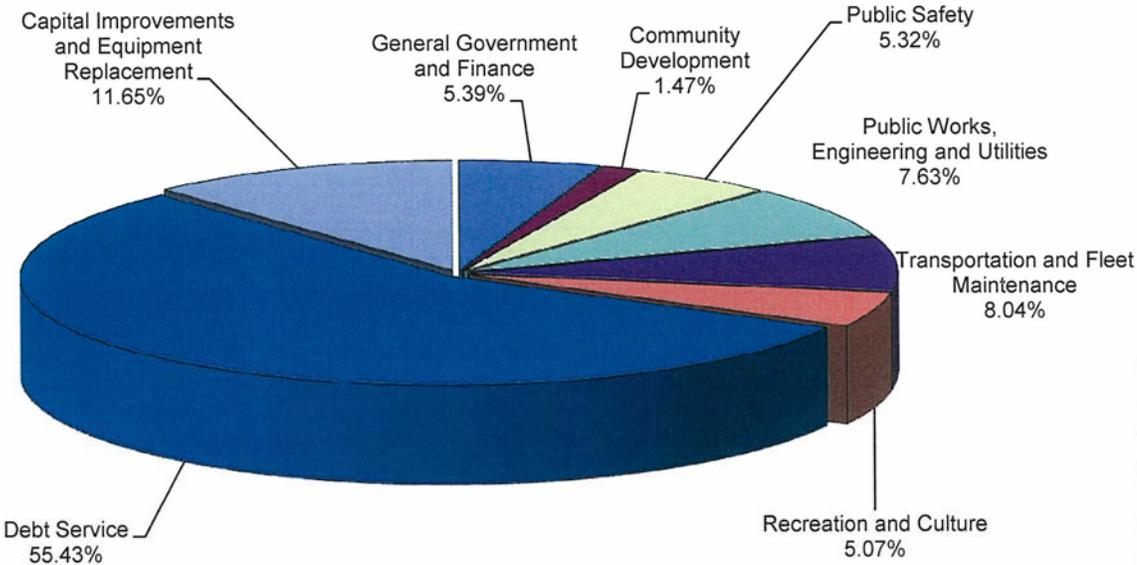
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TOWN OF AVON Financial Overview

**2010 TOTAL EXPENDITURES
By Major Function**



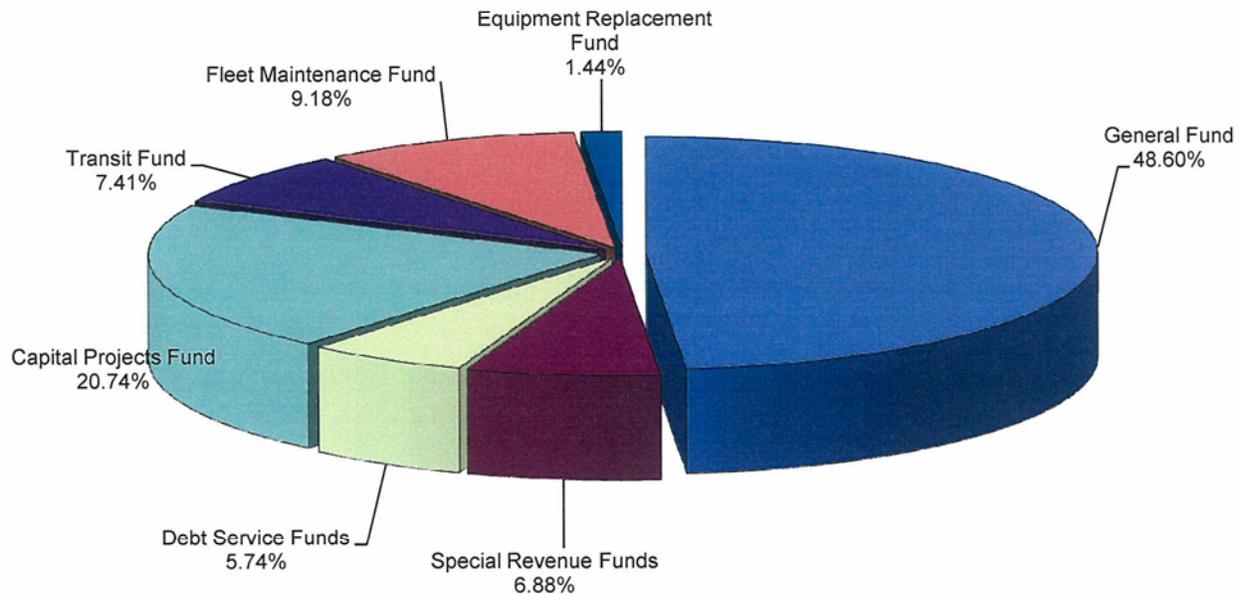
**2009 TOTAL EXPENDITURES
By Major Function**



TOWN OF AVON Financial Overview

EXPENDITURES

**2010 TOTAL EXPENDITURES
By Fund Type**

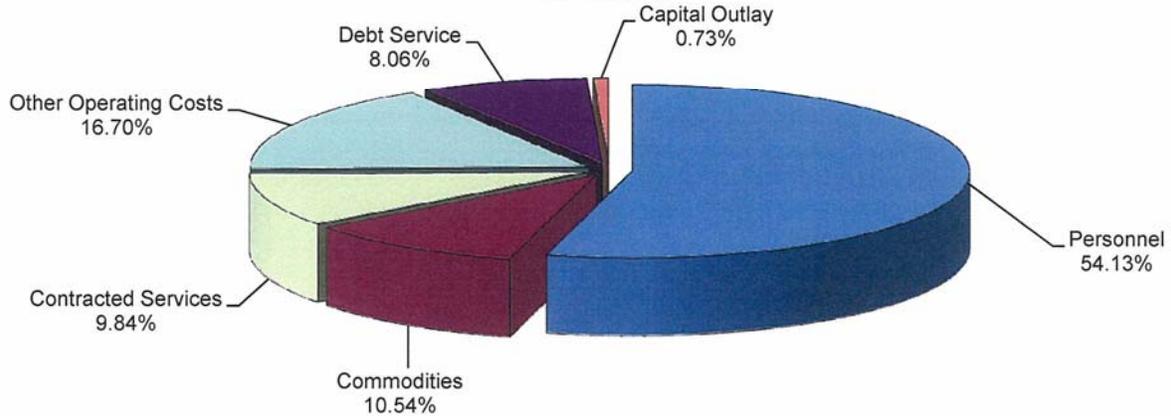


	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
EXPENDITURES				
Governmental Funds:				
General Fund	\$ 15,013,345	\$ 14,134,129	\$ 14,055,415	\$ 13,932,913
Special Revenue Funds	6,648,096	27,208,758	27,334,322	1,973,003
Debt Service Funds	1,829,894	1,653,594	1,653,594	1,645,383
Capital Projects Fund	5,150,289	5,810,286	5,251,139	5,946,769
Total	28,641,624	48,806,767	48,294,470	23,498,068
Proprietary Fund Types:				
Transit Fund	2,383,023	1,471,528	1,339,771	2,125,018
Fleet Maintenance Fund	2,473,004	2,647,465	2,639,531	2,632,548
Equipment Replacement Fund	663,436	322,091	578,786	411,615
Total	5,519,463	4,441,084	4,558,088	5,169,181
TOTAL EXPENDITURES	\$ 34,161,087	\$ 53,247,851	\$ 52,852,558	\$ 28,667,249

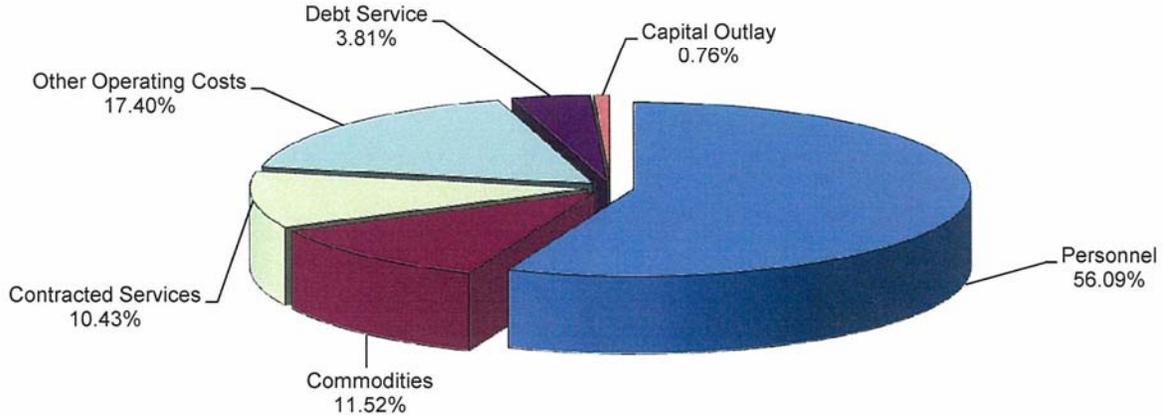
TOWN OF AVON Financial Overview

EXPENDITURES

**2010 TOTAL OPERATING EXPENDITURES
By Category**



**2009 TOTAL OPERATING EXPENDITURES
By Category**

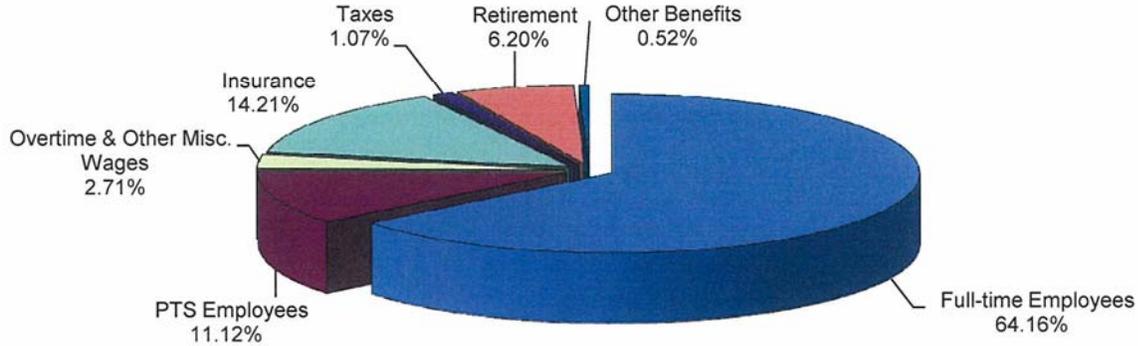


	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
OPERATING EXPENDITURES				
Personnel	\$ 9,461,443	\$ 9,183,825	\$ 9,139,276	\$ 9,176,444
Commodities	1,938,674	1,943,296	1,876,164	1,787,712
Contracted Services	1,638,197	1,550,118	1,699,263	1,668,364
Other Operating Costs	3,390,645	2,860,657	2,834,811	2,832,126
Debt Service	1,030,089	620,320	620,320	1,365,838
Capital Outlay	193,595	122,280	123,379	123,280
Total Operating Expenditures	\$ 17,652,643	\$ 16,280,496	\$ 16,293,213	\$ 16,953,764

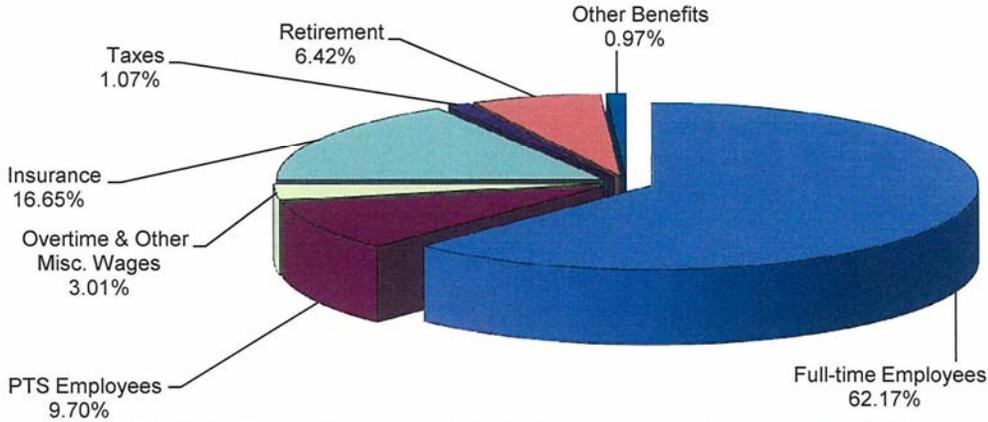
TOWN OF AVON Financial Overview

EXPENDITURES

2010 PERSONNEL EXPENDITURES



2009 PERSONNEL EXPENDITURES



	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
PERSONNEL COSTS				
Salaries and Wages:				
Full-time Employees	\$ 5,667,167	\$ 5,777,546	\$ 5,681,844	\$ 5,887,684
PTS Employees	911,924	829,686	886,316	1,020,776
Overtime & Other Misc. Wages	369,007	275,317	275,317	248,820
Benefits:				
Insurance	1,671,390	1,524,100	1,522,070	1,304,037
Taxes	96,248	98,021	98,023	98,188
Retirement	658,074	589,586	587,037	569,031
Other Benefits	87,633	89,569	88,669	47,908
Total Personnel Costs	\$ 9,461,443	\$ 9,183,825	\$ 9,139,276	\$ 9,176,444

MUNICIPAL SERVICES

Capital Projects Fund #41

Fund Summary

	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
REVENUES				
Taxes	\$ 3,093,021	\$ 3,099,097	\$ 1,475,000	\$ 2,091,798
Intergovernmental	266,291	1,042,809	705,470	1,500,400
Investment Earnings	434,764	128,350	128,350	80,104
Other Revenue	93,102	16,500	16,500	1,500
Total Operating Revenues	3,887,178	4,286,756	2,325,320	3,673,802
Other Sources:				
Transfer In from URA	226,028	-	270,000	-
Transfer In from Community Enhancement	-	-	-	220,000
Transfer In from Water Fund	44,373	858,200	428,821	425,000
Transfer In from Facilities Reserve Fund	-	-	-	100,000
Total Other Sources	270,401	858,200	698,821	745,000
TOTAL REVENUES	4,157,579	5,144,956	3,024,141	4,418,802
EXPENDITURES				
Capital Improvements:				
Facilities	1,070,132	1,436,646	1,511,646	675,000
Land and Land Improvements	64,589	300,000	280,791	360,000
Roads and Streets	2,035,492	1,302,958	1,152,859	200,000
Utilities	68,659	740,000	729,540	3,794,206
Recreation	24,050	-	-	-
Water Fund Projects	44,373	858,200	428,821	425,000
Communications and Technology	-	50,000	50,000	125,000
Strategic Planning	343,112	417,581	392,581	25,000
Other	24,671	25,000	25,000	25,000
Rebates and Capital Contributions	1,225,650	371,587	371,587	-
Total Capital Improvements	4,900,728	5,501,972	4,942,825	5,629,206
Other Uses				
Operating Transfer-Out - General Fund	249,561	308,314	308,314	317,563
Total Other Uses	249,561	308,314	308,314	317,563
TOTAL EXPENDITURES	5,150,289	5,810,286	5,251,139	5,946,769
NET SOURCE (USE) OF FUNDS	(992,710)	(665,330)	(2,226,998)	(1,527,967)
FUND BALANCE, Beginning of Year	6,693,875	5,584,453	5,701,165	3,474,167
FUND BALANCE, End of Year	\$ 5,701,165	\$ 4,919,123	\$ 3,474,167	\$ 1,946,200

MUNICIPAL SERVICES Capital Projects Fund #41

Revenue Detail

Account Number	Description	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
Taxes:					
51401	Real Estate Transfer Tax	\$ 3,093,021	\$ 3,099,097	\$ 1,475,000	\$ 2,091,798
51000	Total Taxes	3,093,021	3,099,097	1,475,000	2,091,798
Intergovernmental:					
Federal/State Grants:					
53199	DOLA Grant - Heat Recovery System	-	237,067	238,000	1,112,000
53199	DOW FIF Grant - Fishing Pier	-	-	-	108,000
Local Government/Other Agency:					
53401	ECO Cost Sharing (Transit Facilities Program)	-	284,000	284,000	-
53401	ERWSD Cost Sharing (Heat Recovery Project)	-	116,953	52,000	280,400
<i>Traer Creek Metro District:</i>					
53401	East Avon Reimbursement	200,000	-	-	-
53401	Nottingham-Puder Ditch Cost Sharing	5,311	154,690	31,470	-
53401	Nottingham-Puder Ditch Emergency Repairs	11,079	-	-	-
53401	E. Beaver Creek Blvd. Streetscape Improvements	49,901	250,099	100,000	-
53000	Total Intergovernmental	266,291	1,042,809	705,470	1,500,400
Investment Earnings:					
57101	Interest Earnings	434,764	128,350	128,350	80,104
Other Revenues:					
58104	Fireplace Fees	-	1,500	1,500	1,500
58108	Finance Charges	1,210	-	-	-
58211	Developer Reimbursements:	68,427	15,000	15,000	-
58211	Project Cost Reimbursements - Paving	23,465	-	-	-
58000	Total Other Revenues	93,102	16,500	16,500	1,500
50000	TOTAL REVENUES	\$ 3,887,178	\$ 4,286,756	\$ 2,325,320	\$ 3,673,802

MUNICIPAL SERVICES

Capital Projects Fund #41

CIP Projects Inventory

Account Number	Description	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
CAPITAL IMPROVEMENT PROJECTS					
<i>General Government Facilities:</i>					
11009	Town Hall Control System	\$ -	\$ -	\$ -	\$ 100,000
<i>Public Works Facilities:</i>					
Public Works / Transportation Fac. Imp. Program:					
13006	Preliminary Design	409,449	-	-	-
13007	Construction Design Phase 1	-	1,300,000	1,300,000	-
<i>Transportation Facilities:</i>					
14001	Transportation Center Facility	26,553	-	-	-
14003	Bus Stop Improvements	-	50,000	-	50,000
<i>Cultural and Recreational Facilities:</i>					
15002	Recreation Center - Storage / Office	634,130	59,646	59,646	-
15004	Recreation Center CMU Block Deterioration Invest.	-	27,000	27,000	-
15005	Rec. Center Vapor Barrier Repair	-	-	125,000	-
15006	Rec. Center CMU Block Deterioration Mitigation	-	-	-	125,000
15007	Rec. Center Roof Repair	-	-	-	400,000
Land and Land Improvements:					
<i>Parks:</i>					
21008	Wildridge Dog Park	35,793	-	-	-
21009	Forest Service Land Acquisition	28,796	100,000	40,791	-
21010	Nottingham Park Trail Maintenance and Signage	-	200,000	200,000	-
21011	Nottingham Park Stage	-	-	20,000	180,000
21013	Nottingham Park Fishing Pier	-	-	20,000	180,000
Roads and Streets:					
<i>Streetscape:</i>					
31006	Eaglebend Dr.	2,627	-	-	-
31010	Lighting Study & Conversion	327,834	250,000	250,000	-
31011	I-70 Noise Reduction	9,711	-	-	-
<i>Street Improvements:</i>					
32008	E. Beaver Creek Blvd Improvements	49,901	250,099	100,000	-
32009	Railroad Crossings to Confluence	143,219	-	-	-
<i>Annual Street Maintenance:</i>					
33008	2008 Paving / Road Improvements	428,215	-	-	-
33009	2009 Paving / Road Improvements	-	700,000	700,000	-
33010	2010 Paving / Road Improvements	-	-	-	200,000
<i>Multi-Modal/Alternative Mobility:</i>					
34008	Wildridge Loop Rd. Pedestrian Improvements	1,026,844	-	-	-
34012	West Avon Trails & Access Improvements	28,980	61,020	61,020	-
34013	Recreational Trails Master Plan	18,161	41,839	41,839	-
Utilities					
<i>Waste Heat Recovery Project:</i>					
41001	System Study	68,659	-	-	-
41002	System Design	-	740,000	690,000	-
41003	Construction	-	-	39,540	3,524,206
41004	Main Street Piping	-	-	-	270,000

MUNICIPAL SERVICES

Capital Projects Fund #41

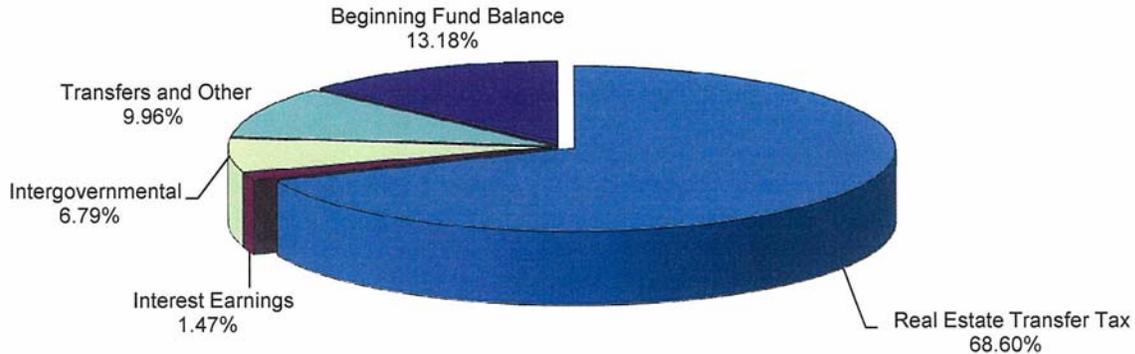
CIP Projects Inventory

Account Number	Description	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
CAPITAL IMPROVEMENT PROJECTS					
Recreation					
51002	Eagle River Recreation Enhancements Project	18,020	-	-	-
94006	RICD Water Rights Application	6,030	-	-	-
Water Fund Projects					
61004	Nottingham-Puder Ditch Restoration	-	309,379	240,000	-
61005	W. Beaver Creek Blvd. Drainage I-70 to Railroad	-	10,000	10,000	-
61006	Metcalf Road Drainage - Phase 1	21,179	28,821	28,821	75,000
61007	Drainage Master Plan	-	-	-	250,000
61008	Emergency Repairs - Nottingham-Puder Ditch	22,158	-	-	-
61009	Nottingham Lake Spillway Replacement	-	50,000	100,000	-
94005	Water Rights Acquisition	1,036	460,000	50,000	100,000
Strategic Planning					
<i>Development Analysis and Review:</i>					
71004	Confluence/Westin Riverfront Resort	1,463	-	-	-
71005	The Gates at Beaver Creek	10,440	-	-	-
71006	Sheraton Mountain Vista 2005 Application	3,538	-	-	-
71009	Folsom Property PUD	90	-	-	-
71010	Orion Development	38,065	-	-	-
71011	Vail Resorts Annexation	14,690	10,000	10,000	-
71012	Buck Creek PUD	-	5,000	5,000	-
<i>Planning and Consulting:</i>					
79009	2009 General Planning and Consulting	-	50,000	25,000	-
79010	2010 General Planning and Consulting	-	-	-	25,000
32007	Town Center West/Mall Plan Implementation	10,962	-	-	-
71007	East Avon Redevelopment (Master Plan)	12,630	-	-	-
79101	Nottingham Park Master Plan	153,815	-	-	-
79106	Comprehensive Transportation Plan	58,030	141,970	141,970	-
79107	Unified Land Use Code Revision	39,389	210,611	210,611	-
Communications and Technology					
81003	Records Management	-	50,000	50,000	-
81004	VOIP Telephone System	-	-	-	125,000
Other					
93008	2008 Historic Preservation	24,671	-	-	-
93009	2009 Historic Preservation	-	25,000	25,000	-
93010	2010 Historic Preservation	-	-	-	25,000
Developer Rebates and Capital Contributions					
<i>Capital Contributions:</i>					
95001	Westin Riverfront Resort	1,033,948	353,052	353,052	-
95001	Westin Riverfront Resort - Interest	191,702	18,535	18,535	-
Total Capital Improvement Projects		\$ 4,900,728	\$ 5,501,972	\$ 4,942,825	\$ 5,629,206

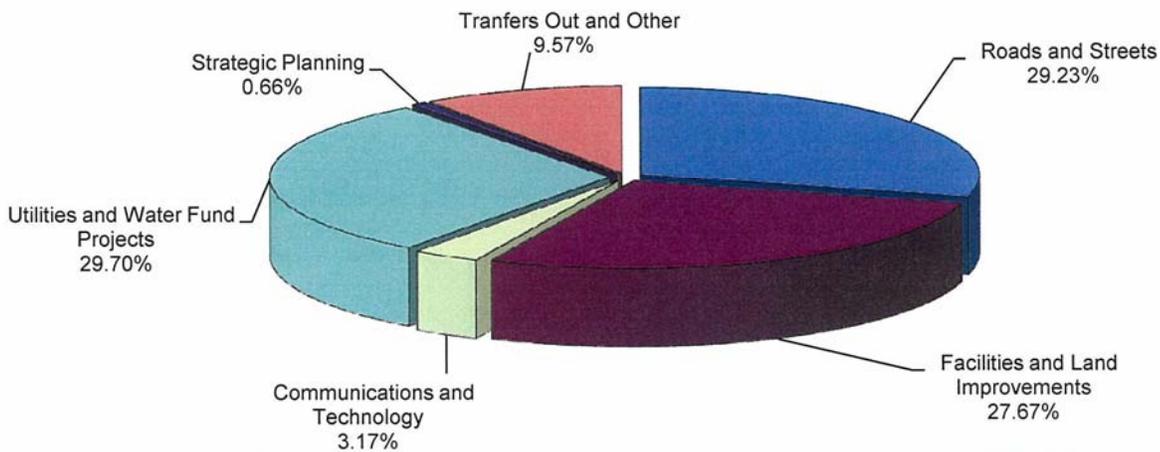
MUNICIPAL SERVICES Capital Project Fund #41

Capital Expenditures by Category and by Revenue Source

2010-2014 Financing Plan



2010-2014 Capital Costs by Category



	2010	2011	2012	2013	2014	Total
FINANCING SOURCES						
Real Estate Transfer Tax	\$ 2,091,798	\$ 2,662,068	\$ 4,712,529	\$ 4,223,987	\$ 2,989,980	\$ 16,680,362
Interest Earnings	80,104	48,655	45,783	78,731	103,911	357,184
Intergovernmental	1,500,400	150,000	-	-	-	1,650,400
Transfers and Other	1,016,500	801,500	1,500	351,500	251,500	2,422,500
Beginning Fund Balance	3,204,167	-	-	-	-	3,204,167
TOTAL	\$ 7,892,969	\$ 3,662,223	\$ 4,759,812	\$ 4,654,218	\$ 3,345,391	\$ 24,314,613

	2010	2011	2012	2013	2014	Total
CAPITAL COST BY CATEGORY						
Roads and Streets	\$ 200,000	\$ 975,000	\$ 2,355,000	\$ 1,000,000	\$ 1,000,000	\$ 5,530,000
Facilities and Land Improvements	1,035,000	1,450,000	600,000	1,800,000	350,000	5,235,000
Communications and Technology	125,000	175,000	100,000	100,000	100,000	600,000
Utilities and Water Fund Projects	4,219,206	800,000	-	350,000	250,000	5,619,206
Strategic Planning	25,000	25,000	25,000	25,000	25,000	125,000
Transfers Out and Other	342,563	352,090	361,903	372,010	382,420	1,810,986
TOTAL	\$ 5,946,769	\$ 3,777,090	\$ 3,441,903	\$ 3,647,010	\$ 2,107,420	\$ 18,920,192

**TOWN OF AVON
CAPITAL PROJECTS FUND 5-YEAR PLAN**

	Actual 2008	Current Budget 2009	Proposed Budget 2010	Projected			
				2011	2012	2013	2014
REVENUES							
Real Estate Transfer Tax	\$ 3,093,021	\$ 1,475,000	\$ 2,091,798	\$ 2,662,068	\$ 4,712,529	\$ 4,223,987	\$ 2,989,980
Interest Earnings	434,764	128,350	80,104	48,655	45,783	78,731	103,911
Intergovernmental:							
Federal/State:							
DOLA Grant - Heat Recovery System	-	238,000	1,112,000	150,000	-	-	-
DOW FIF Grant - Fishing Pier	-	-	108,000	-	-	-	-
Local Government:							
ECO Cost Sharing (Transit Facilities Imp. Project)	-	284,000	-	-	-	-	-
ERWSD Cost Sharing (Heat Recovery Project)	-	52,000	280,400	-	-	-	-
Traer Creek Metro District							
East Avon Reimbursement	200,000	-	-	-	-	-	-
Nottingham-Puder Ditch Cost Sharing	5,311	31,470	-	-	-	-	-
Nottingham-Puder Ditch Emergency Repairs	11,079	-	-	-	-	-	-
East Beaver Creek Blvd. Streetscape Improvements	49,901	100,000	-	-	-	-	-
Other Revenues:							
Fireplace Fees	-	1,500	1,500	1,500	1,500	1,500	1,500
Finance Charges	1,210	-	-	-	-	-	-
Developer Reimbursements	68,427	15,000	-	-	-	-	-
Project Cost Reimbursements - Paving	23,465	-	-	-	-	-	-
Total Operating Revenues	3,887,178	2,325,320	3,673,802	2,862,223	4,759,812	4,304,218	3,095,391
Other Sources:							
Transfer in from URA - Heat Recovery Project	226,028	-	270,000	-	-	-	-
Transfer in from Community Enhancement - Fishing Pier	-	-	20,000	-	-	-	-
Transfer in from Community Enhancement - Stage	-	-	200,000	-	-	-	-
Transfer in from Water Fund	44,373	428,821	425,000	800,000	-	350,000	250,000
Transfer in from Facilities Reserve Fund	-	-	100,000	-	-	-	-
Total Other Sources	270,401	428,821	1,015,000	800,000	-	350,000	250,000
Total Revenues and Sources of Funds	\$ 4,157,579	\$ 2,754,141	\$ 4,688,802	\$ 3,662,223	\$ 4,759,812	\$ 4,654,218	\$ 3,345,391

**TOWN OF AVON
CAPITAL PROJECTS FUND 5-YEAR PLAN**

	Actual 2008	Current		Proposed		Projected		
		Budget 2009	Budget 2010	Budget 2011	Budget 2012	2013	2014	
EXPENDITURES								
Capital Improvements:								
Facilities	\$ 1,070,132	\$ 1,511,646	\$ 675,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -
Land and Land Improvements	64,589	280,791	360,000	1,300,000	600,000	1,800,000	350,000	1,000,000
Roads and Streets	2,035,492	1,152,859	200,000	975,000	2,355,000	1,000,000	1,000,000	1,000,000
Utilities	68,659	729,540	3,794,206	-	-	-	-	-
Recreation	24,050	-	-	-	-	-	-	-
Water Fund Projects	44,373	428,821	425,000	800,000	-	350,000	250,000	100,000
Communications and Technology	-	50,000	125,000	175,000	100,000	100,000	25,000	25,000
Strategic Planning	343,112	392,581	25,000	25,000	25,000	25,000	25,000	25,000
Other	24,671	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Developer Rebates and Capital Contributions	1,225,650	371,587	-	-	-	-	-	-
Total Expenditures	4,900,728	4,942,825	5,629,206	3,450,000	3,105,000	3,300,000	1,750,000	1,750,000
Other Uses:								
Operating Transfer Out - General Fund	249,561	308,314	317,563	327,090	336,903	347,010	357,420	357,420
Total Expenditures and Uses of Funds	5,150,289	5,251,139	5,946,769	3,777,090	3,441,903	3,647,010	2,107,420	2,107,420
Net Source (Use) of Funds	(992,710)	(2,496,998)	(1,257,967)	(114,867)	1,317,909	1,007,208	1,237,971	1,237,971
Fund Balance, Beginning of Year	6,693,875	5,701,165	3,204,167	1,946,200	1,831,333	3,149,243	4,156,451	4,156,451
Fund Balance, End of Year	\$ 5,701,165	\$ 3,204,167	\$ 1,946,200	\$ 1,831,333	\$ 3,149,243	\$ 4,156,451	\$ 5,394,422	\$ 5,394,422

TOWN OF AVON
CAPITAL PROJECTS INVENTORY 5-YEAR PLAN
(Nondiscretionary Projects)

	Total Project Budget	2007 and Prior Yr. Actuals	Actual 2008	Current Budget 2009	Estimated Project Cost To-Date 2009	Proposed Budget 2010	Projected		
							2011	2012	2013
CAPITAL IMPROVEMENT PROJECTS									
Facilities:									
<i>Transit / PW Facilities Improvement Project:</i>									
Preliminary Design	\$ 613,610	\$ -	\$ 409,449	\$ -	\$ 409,449	\$ -	\$ -	\$ -	\$ -
Avon Station	3,207,928	3,163,564	26,553	-	3,190,117	-	-	-	-
Recreation Center Storage / Office	660,000	-	634,130	59,646	693,776	-	-	-	-
Rec. Center CMU Block Deterioration Invest.	27,000	-	-	27,000	27,000	-	-	-	-
Rec. Center Vapor Barrier Repair	125,000	-	-	125,000	125,000	-	-	-	-
Rec. Center CMU Block Deterioration Mitigation	125,000	-	-	-	-	125,000	-	-	-
Rec. Center Roof Repair	400,000	-	-	-	-	400,000	-	-	-
Town Hall Control System	100,000	-	-	-	-	100,000	-	-	-
Fleet Maintenance Control System	100,000	-	-	-	-	100,000	-	-	-
Land and Land Improvements:									
Wildridge Dog Park	50,000	-	35,793	-	35,793	-	-	-	-
Forest Service Land Acquisition	1,150,000	-	28,796	40,791	69,587	-	1,000,000	-	-
Nottingham Park Fishing Pier	200,000	-	-	20,000	20,000	180,000	-	-	-
Nottingham Park Stage	200,000	-	-	20,000	20,000	180,000	-	-	-
Nottingham Park Trail Maintenance and Signage	200,000	-	-	200,000	200,000	-	-	-	-
Nottingham Park - Lake St. to Lake Promenade	200,000	-	-	-	-	-	200,000	-	-
Roads and Streets:									
Streetscape:									
Eaglebend Dr.	1,350,000	1,312,063	2,627	-	1,314,690	-	-	-	-
Lighting Study & Conversion	1,013,176	192,675	327,834	250,000	770,509	-	-	-	-
Street Improvements:									
E. Beaver Creek Blvd Improvements	149,901	-	49,901	100,000	149,901	-	-	-	-
E. Beaver Creek Blvd Overlay	350,000	-	-	-	-	-	350,000	-	-
Railroad Crossings to Confluence	1,040,000	614,714	143,219	-	757,933	-	-	-	-
Annual Paving/Road Improvements	N/A	233,067	428,215	700,000	N/A	200,000	475,000	500,000	500,000
Multi-Modal/Alternative Mobility:									
Wildridge Loop Rd. Pedestrian Improvements	1,550,900	437,891	1,026,844	-	1,464,735	-	-	-	-
West Avon Trails & Access Improvements	92,295	2,295	28,980	61,020	92,295	-	-	-	-
Metcalf Bicycle Climbing Lane / Overlay Phase 1	750,000	-	-	-	-	750,000	-	-	-
Metcalf Bicycle Climbing Lane / Overlay Phase 2	450,000	-	-	-	-	-	450,000	-	-

TOWN OF AVON
CAPITAL PROJECTS INVENTORY 5-YEAR PLAN
(Nondiscretionary Projects)

	Total Project Budget	2007 and Prior Yr. Actuals	Actual 2008	Current Budget 2009	Estimated Project Cost To-Date 2009	Proposed Budget 2010	Projected		
							2011	2012	2013
CAPITAL IMPROVEMENT PROJECTS									
Utilities									
<i>Waste Heat Recovery System Project:</i>									
Feasibility Study	90,000	-	68,659	-	68,659	-	-	-	-
System Design	690,000	-	-	690,000	690,000	-	-	-	-
Construction	3,563,746	-	-	39,540	3,524,206	-	-	-	-
Main Street Piping	270,000	-	-	-	270,000	-	-	-	-
Recreation									
Eagle River Recreation Enhancements Project	720,146	642,921	18,020	-	660,941	-	-	-	-
R/CD Water Rights Application	431,000	343,942	6,030	-	349,972	-	-	-	-
Water Fund Projects									
Nottingham-Puder Ditch Restoration	250,621	10,621	-	240,000	250,621	-	-	-	-
W. Beaver Creek Blvd. Drainage I-70 to Railroad	385,000	42,022	-	10,000	52,022	-	-	350,000	-
Metcaif Road Drainage - Phase 1	1,053,966	28,966	21,179	28,821	78,966	75,000	800,000	-	-
Nottingham Rd. Drainage Improvements	250,000	-	-	-	-	-	-	-	-
Emergency Repairs - Nottingham-Puder Ditch	20,000	-	22,158	-	22,158	-	-	-	-
Benchmark Lake Spillway Replacement	50,000	-	-	100,000	-	-	-	-	-
Water Rights Acquisition	N/A	-	1,036	50,000	51,036	100,000	-	-	250,000
Communications and Technology									
Records Management	50,000	-	-	50,000	-	-	-	-	-
VOIP Telephone System	125,000	-	-	-	-	125,000	75,000	-	-
Strategic Planning									
<i>Development Analysis and Review</i>									
Confluence/Westin Riverfront Resort	N/A	378,123	1,463	-	379,586	-	-	-	-
The Gates at Beaver Creek	N/A	35,519	10,440	-	45,959	-	-	-	-
Sheraton Mountain Vista	N/A	38,942	3,538	-	42,480	-	-	-	-
Folsom Property PUD	N/A	6,149	90	-	6,239	-	-	-	-
Orion Development	N/A	1,268	38,065	-	39,333	-	-	-	-
Vail Resorts Annexation	N/A	-	14,690	10,000	24,690	-	-	-	-
Buck Creek PUD Amendment	N/A	-	-	5,000	5,000	-	-	-	-

TOWN OF AVON
CAPITAL PROJECTS INVENTORY 5-YEAR PLAN
(Nondiscretionary Projects)

Total Project Budget	2007 and Prior Yr. Actuals	Actual 2008	Current Budget 2009	Estimated Project Cost To-Date 2009	Proposed Budget 2010	Projected			
						2011	2012	2013	2014
N/A	-	-	25,000	N/A	25,000	25,000	25,000	25,000	25,000
372,560	352,196	10,962	-	363,158	-	-	-	-	-
198,000	183,938	12,630	-	196,568	-	-	-	-	-
150,000	-	153,815	-	153,815	-	-	-	-	-
200,000	-	58,030	141,970	200,000	-	-	-	-	-
250,000	-	39,389	210,611	250,000	-	-	-	-	-
N/A	12,684	24,671	25,000	N/A	25,000	25,000	25,000	25,000	25,000
Other									
Historic Preservation									
Developer Rebates and Capital Contributions									
Capital Contributions:									
2,563,000	1,176,000	1,033,948	353,052	2,563,000	-	-	-	-	-
122,410	41,639	191,702	18,535	251,876	-	-	-	-	-
Total Capital Improvement Projects									
\$ 25,910,279	\$ 9,251,199	\$ 4,872,856	\$ 3,600,986	\$ 16,126,404	\$ 5,329,206	\$ 2,775,000	\$ 1,525,000	\$ 900,000	\$ 800,000

TOWN OF AVON
CAPITAL PROJECTS INVENTORY 5-YEAR PLAN
(Discretionary Projects)

	Total Project Budget	2007 and Prior Yr. Actuals	Actual 2008	Current Budget 2009	Estimated Project Cost To-Date 2009	Proposed Budget 2010	Projected			
							2011	2012	2013	2014
CAPITAL IMPROVEMENT PROJECTS										
Facilities:										
<i>Transit / PW Facilities Improvement Project:</i>										
Construction Design Phase 1	1,300,000	-	-	1,300,000	1,300,000	-	-	-	-	-
Bus Stop Improvements	100,000	-	-	-	-	50,000	-	-	-	-
Land and Land Improvements:										
Parks:										
<i>Harry A. Nottingham Park Improvements (Master Plan):</i>										
Nottingham Park - Gateway Improvements	300,000	-	-	-	-	300,000	-	-	-	-
Nottingham Park - Lake Edge Improvements	400,000	-	-	-	-	-	400,000	-	-	-
Nottingham Park Zone C Improvements - playground & restrooms	1,800,000	-	-	-	-	-	-	1,800,000	-	-
Nottingham Park West Restrooms	250,000	-	-	-	-	-	-	-	-	250,000
Nottingham Park Southwestern Pedestrian Connection	100,000	-	-	-	-	-	-	-	-	100,000
Roads and Streets:										
Streetscape:										
I-70 Noise Reduction	460,000	-	9,711	-	9,711	-	-	-	-	-
W. B/C Blvd. Streetscape Improvements (Lake St. / Avon Rd.)	825,000	-	-	-	-	75,000	750,000	-	-	-
Multi-Modal/Alternative Mobility:										
<i>Recreational Trails Program:</i>										
Recreation Trails Master Plan:	60,000	-	18,161	41,839	60,000	-	-	-	-	-
Nottingham Trail-Buck Creek Trail connector	50,000	-	-	-	-	50,000	-	-	-	-
Saddle Ridge Trail Restoration	40,000	-	-	-	-	-	40,000	-	-	-
Minor Trail Restoration	40,000	-	-	-	-	-	40,000	-	-	-
Metcalf Recreational Trail and Trailhead	250,000	-	-	-	-	-	-	250,000	-	-
Beaver Creek Overlook Trail Improvements	250,000	-	-	-	-	-	-	-	-	250,000
Transportation Comp Plan Improvements	850,000	-	-	-	-	100,000	250,000	250,000	250,000	250,000
Water Fund Projects										
Drainage Master Plan	250,000	-	-	-	-	250,000	-	-	-	-
Communications and Technology										
Toastmaster, Granicus, e-gov Projects	N/A	-	-	-	-	100,000	100,000	100,000	100,000	100,000
Total Capital Improvement Projects	\$ 7,325,000	\$ -	\$ 27,872	\$ 1,341,839	\$ 1,369,711	\$ 300,000	\$ 1,580,000	\$ 2,400,000	\$ 2,400,000	\$ 950,000

**TOWN OF AVON
2010 CAPITAL PROJECTS FUND 5-YEAR PLAN
PROJECT DESCRIPTIONS
(Non-Discretionary Projects)**

FACILITIES

Recreation Center Vapor Barrier Repair

Description: The vapor barrier material at the recreation center was incorrectly installed at the roof/ceiling interface and at the interface between the girders and the wall columns, resulting in moisture damage and severe deterioration of the Concrete Masonry Unit (CMU) Block building exterior. This project will repair the penetrations and create an effective seal, prohibiting further moisture damage.

Status: The project is budgeted and will be advertised for bids for construction during the October Recreation Center shutdown in 2009.

Budget: 2009 \$ 125,000

Recreation Center CMU Block Deterioration Mitigation

Description: The Recreation Center CMU Block Deterioration Mitigation Project will repair the exterior CMU block that failed due to moisture damage resulting from the improper vapor barrier installation and HVAC issues. The repairs include replacement of failed exterior CMU block, replacement of expansion joint seals, cleaning efflorescent build up from existing CMU blocks, and resealing the CMU with a breathable sealant.

Status: Wiss, Janney, Elstner Associates (WJE) is under contract to prepare construction drawings and documents for Summer 2010 construction.

Budget: 2010 \$ 125,000

Recreation Center Roof Repair

Description: The Recreation Center's existing metal roof is failing due to moisture from the pool that has penetrated the roof deck and moisture barrier, resulting in saturated insulation and premature corrosion of the metal roof system. The Recreation Center Roof Repair Project consists of a full redesign and replacement of the existing metal roof system.

Status: WJE is under contract to prepare construction drawings and documents for Summer 2010 construction.

Budget: 2010 \$ 400,000

Town Hall Control Systems Replacement

Description: The existing Town Hall control systems software, which operates the heating, ventilation and air condition (HVAC), is inoperable and is not supported by an existing software company. A replacement of the current control system will include a diagnostic of the existing HVAC system, new computer and software, and redistribution of the zones. It is expected that a new control system will provide a 10% to 20% reduction in heating and cooling costs and a significant improvement to the comfort of the building.

Status: The project will commence in early 2010 and Staff is looking at potential grant options because the project will result in reduced energy consumption.

Budget: 2010 \$100,000

Fleet Maintenance Building Control Systems

Description: The Fleet Maintenance building currently does not have a control system computer and software to operate the HVAC system. As a result, it is not possible to properly manage the HVAC system operations and adjust the controls. It is expected that a properly operating control system will provide for energy savings and improved control of the building's HVAC.

Status: The project will commence in 2011 and Staff is looking at potential grant options because the project will result in reduced energy consumption.

Budget: 2011 \$50,000

LAND AND LAND IMPROVEMENTS

Forest Service Land Acquisition

Description: Participation with the US Forest Service, Eagle County, the Colorado State Land Board, and the Eagle Valley Land Trust, in a series of land exchanges that will permanently protect 2,140 acres of public lands.

Status: Until appraisals have been completed on the various properties, it is unknown whether funds will be needed. The budget includes funds for the preparation of a preliminary and final appraisal of Forest Service parcels which collectively contain approximately 555 acres; the previously annexed "Parcel B" property on the northwest corner of Town containing approximately 475 acres; and the Forest Service parcel adjacent to the Village at Avon subdivision "Planning Area M" containing approximately 80 acres.

Budget: 2011 \$ 1,000,000

ROADS AND STREETS

Street Improvements:

Annual Paving/Road Improvements

Description: This project is the Town's annual street resurfacing and pavement maintenance program, generally consisting of asphalt overlays and related surface treatments such as curb and gutter, storm drainage repair, guardrail adjustment, etc., where applicable.

Status: Projects will be determined annually based on various existing street conditions with a 10-year pavement surface lifespan typically used as a 'rule of thumb.' Proposed projects in 2010 consist of replacement of the south and west Municipal Building parking lot/driveways and selective guardrail replacement.

Budget:	2009	\$ 700,000	2012	\$ 475,000
	2010	\$ 200,000	2013	\$ 500,000
	2011	\$ ---	2014	\$ 500,000

East Beaver Creek Boulevard Overlay

Description: Traer Creek Metropolitan District (TCMD) is obligated to construct extensive Streetscape Improvements including Traffic Control Medians, Sidewalks, Pedestrian Areas and Bicycle Lanes from the end of the existing 5-lane section to the Village at Avon Connection by December 31, 2009. It is likely that these improvements will not occur in a timely manner, and the condition of the roadway dictates that improvements need to occur by 2012. This project consists of an asphalt overlay, lighting improvements, correcting discontinuous sidewalks north of Beaver Liquors, and minor drainage improvements. These improvements are the minimum required to maintain the road and do not include the extensive streetscape improvements that are required of TCMD.

Status: If TCMD can complete the streetscape improvements prior to 2012, this project will not be required.

Budget: 2012 \$ 350,000

Multi-Modal/Alternative Mobility:

Metcalf Bicycle Climbing Lane Phases 1 and 2

Description: This project is combined with the Metcalf Gulch Improvements because extensive road reconstruction will be required as part of the drainage improvements. Phase 1 of the Metcalf Bicycle Climbing Lane project is to be constructed concurrently with the Metcalf Gulch improvements. The extent of Phase 1 is from Nottingham Road to Wildwood Road. The second phase of this project is to complete the bicycle climbing lane from Wildwood Road to Old Trail Road. The road cross section will be similar to the already-implemented Wildridge improvements and will consist of two twelve-foot wide lanes and a six-foot wide bicycle climbing lane. This project was previously budgeted for 2009. Staff is recommending that it be constructed in 2011 and 2012 because of the high quality of the existing asphalt due to recent overlays and because of budget constraints.

Status: The project has been designed to a preliminary level and will resume in 2010. Adoption of the Comprehensive Transportation Plan may revise the project schedule.

Budget: 2011 \$ 750,000
 2012 \$ 450,000

UTILITIES

Community Waste Heat Recovery Project

Description: This project, a collaboration with the Eagle River Water and Sanitation District (ERWSD), will utilize the heat energy from the WWTP effluent flows to heat the Recreation Center swimming pools and eventually provide snowmelt energy for Main Street. An added benefit is the reduction of the WWTP effluent temperature, improving the water quality in the Eagle River. The project consists of installing heat exchangers, process piping, and a new equipment building at the Avon Wastewater Treatment Plant (WWTP) and trenching glycol supply and return lines to a small building located adjacent to the Recreation Center. The project is partially funded by a grant from the Governor's Energy Office.

Status: The project is currently in the design phase, with Camp Dresser and McKee (CDM) as the lead consultant. Construction is scheduled for 2010.

Budget: The budget is separated into three items: Design, Construction, and Main St. Piping. The Main St. piping portion is to compensate for the supply and return lines that were to be installed during the Main Street construction. With the delay in Main St. construction, it became necessary to add this piping component to the scope.

2009 (Design)	\$ 690,000	2009 (Construction)	\$ 39,540
2010 (Construction)		\$ 3,524,206	
2010 (Main Street Piping)		\$ 270,000	

WATER FUND PROJECTS

Nottingham-Puder Ditch Restoration

Description: The Check Dam upstream of the headgate and the ditch itself has deteriorated to the extent that ditch flow is significantly reduced, especially during low flows in the Eagle River, and will likely not convey adequate water rights for the Town and Traer Creek at build-out. The Town dissolved an agreement that split costs proportionately between the member parties consisting of Town of Avon, Traer Creek RP, LLC and Traer Creek Metro District due to the other parties' unwillingness to perform significant capital projects. This ditch is a major source of water for Nottingham Lake, and therefore irrigation water for all public landscaping, and thus it is important that it be improved.

Status: This Project was originally budgeted for 2006. Council directed Staff to pursue the improvements unilaterally. The design work is being finalized, bid documents prepared, and access permitting is being sought with Union Pacific Railroad. Construction is scheduled for September/October 2009.

Budget: 2009 \$ 240,000

Funding: Transfers from Water Fund, Traer Creek Metro District and EMD, LLC

Drainage – W. Beaver Creek Blvd. (I-70 to Railroad)

Description: This project consists of stormwater improvements per the Metcalf Gulch conceptual report prepared in 2001. Drainage improvements will involve addressing a small sub-basin referred to as Basin II in the Master Drainage Study by conveying stormwater flow from a 30" diameter pipe beneath Interstate 70 south along West Beaver Creek Boulevard onto the existing drainage adjacent to the Railroad Crossing. The current system is only prepared for approximately a 10-year event, and events exceeding 10-year flows have impacted nearby residences and roadways.

Status: The design was completed in 2007. This project has been postponed to 2013.

Budget: 2013 \$ 332,978

Funding: Transfer from Water Fund

Drainage – Metcalf Gulch

Description: Improvements along Metcalf Road to maintain storm drainage and reduce erosion, per recommendation in Metcalf Drainage Study and Preliminary Design. The actual project construction is scheduled to occur in 2011. Street improvements, including a bicycle climbing lane, will be included in the scope of the project and will be funded from the Capital Improvement Fund budget as a separate line item.

Status: Staff attempted to remove Metcalf Gulch from U.S. Army Corps jurisdiction, allowing for fewer permitting requirements and more design flexibility, but it was determined that the flows in the upper reaches were too constant for a de-listing. The project is scheduled for 2010 design completion and 2011 construction in conjunction with a bicycle climbing lane and asphalt overlay.

Budget: 2009 \$ 28,821 2010 \$ 75,000
2011 \$ 800,000

Funding: Transfer from Water Fund

Water Rights Acquisition

Description: Purchase additional water rights to maintain integrity of Nottingham Lake Storage and provide service to future development and potential up-zoning in the Town Center. The actual purchase of water rights is subject to availability, price and timing.

Status: We are continuously on the lookout for other water rights that may become available that would be useable by the Town. The cost of these rights can vary significantly depending upon location, seniority, and reliability. The budget is based on earliest anticipated date for completion of acquisition process and primarily acts as a reserve fund for purchase whenever rights may become available.

Budget: 2009 \$ 50,000 2010 \$ 100,000

Funding: Transfer from Water Fund

Benchmark Lake Spillway Replacement

Description: In the fall of 2008, Town of Avon staff identified issues with leakage in the culverts beneath the dam crest service road and severe deterioration of the service spillway. This was confirmed during the State Engineers' Office biannual inspection in March 2009. The project consists of replacing the headwall, culverts, and spillway, and improving the lower spillway outfall channel.

Status: Construction is scheduled for Fall 2009.

Budget: 2009 \$ 100,000

Funding: Transfer from Water Fund

Nottingham Road Drainage Improvements

Description: This project consists of drainage improvements associated with the drainage on Nottingham Road adjacent to Sherwood Meadows and Chambertin Townhomes, and west to the church parcel on Lot 45. It will include adding capacity and new culverts, allowing for drainage and debris flows from north of Nottingham Road to freely reach culverts beneath the Interstate 70 right of way. The downstream portions of these improvements were constructed in 2001 with the Nottingham Road bike path.

Status: The project is budgeted and will likely involve a partnership with local homeowners' associations as they will be responsible for conveying drainage up to the northern Nottingham Road right of way line.

Budget: 2014 \$ 250,000

Funding: Transfer from Water Fund

STRATEGIC PLANNING

Unified Land Use Code

Description: A comprehensive re-write of Section 16 – Subdivision and Section 17 – Zoning of the Avon Municipal Code. The Town of Avon's zoning and subdivision codes are outdated and are not up to the task of implementing the vision of the town's comprehensive plan or to effectively guide the redevelopment process. As one of the key implementation tools for the Avon Comprehensive Plan, it is essential that a new code be developed that includes tools and techniques that are aligned with and encourage both new and re-development at a scale, type and quality consistent with the Town's vision. The goal of the project is to create a simplified and cohesive land use code that combines the subdivision and zoning development processes and is capable of providing an efficient, predictable and transparent development review process.

Status: Clarion and Associates is the selected contractor for the project and the project is scheduled to start in September 2008 and completed in Spring 2010.

Budget: 2008 \$ 150,000

2009 \$ 100,000

Planning & Consulting

Description: Consulting Services for Various Planning Projects That May Arise Throughout the Year.

Status: Annual Budget Item to Address Miscellaneous Unscheduled Planning Issues That May Occur During the Year.

Budget:	2009	\$ 25,000	2012	\$ 25,000
	2010	\$ 25,000	2013	\$ 25,000
	2011	\$ 25,000	2014	\$ 25,000

COMMUNICATIONS AND TECHNOLOGY

VOIP Telephone System

Description: VOIP, or Voice over Internet Protocol, is an internet-based phone system that utilizes broadband internet connectivity for standard voice phone communications. It offers increased speed, reliability, and decreased operation and utility costs over standard phone service.

Status: An infrastructure assessment has been completed and results are favorable. Requests for Qualifications have been issued and cost estimates are being developed and refined with the goal of implementation in 2010.

Budget:	2010	\$ 125,000
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OTHER

Historic Preservation Fund

Description: Establish a fund to provide matching funds for private sector donations to be used for the preservation of items of cultural and historic significance to the Town. An example of this is the old water wheel located by Canyon Run that was used to generate electricity.

Budget:	2009	\$ 25,000	2010	\$ 25,000	2011	\$ 25,000
	2012	\$ 25,000	2013	\$ 25,000	2014	\$ 25,000

**TOWN OF AVON
2010 CAPITAL PROJECTS FUND 5-YEAR PLAN
PROJECT DESCRIPTIONS
July 22, 2009
(Discretionary Projects)**

FACILITIES

Transit/PW Facilities Improvement Project

Description: The Town has completed 30% design documents for award of a design-build contract for completion of a new public works facility at Swift Gulch. The project consists of a new bus storage facility, administration buildings, various shops and material storage buildings, and extensive civil infrastructure work. The remainder of the project is contingent on various grant funding sources.

Status: The project was approved by Planning and Zoning Commission and is awaiting receipt of additional grant funding

Budget:

2009	\$1,300,000		
The below budget figures are contingent on receipt of grant funding:			
2010	\$ 300,000	2011	\$9,720,000
2012	\$13,780,000		

Bus Stop Improvements

Description: Bus ridership has been rising and is expected to continue to do so with higher gas prices and more densification in Avon. To support the Town's goals for transit-oriented development and public safety, bus stop improvements are needed to provide amenities for riders (e.g., benches, signs, lighting, schedule information, garbage cans, etc.) and to establish a uniform appearance throughout town. In some cases, extensions of asphalt and culverts are needed to add stops on opposite sides of the street (e.g., West Beaver Creek Blvd). This CIP item provides a budget for such improvements on the existing bus routes. Future expansion of service to other areas would involve adding stops and associated facilities; however this is not included at this time.

Status: The Comprehensive Transportation Plan (underway) will produce a prioritized list of recommended transit bus stop improvements; a draft of this plan will be ready in spring 2009. Bus stop improvement projects are expected to be prioritized based on age and usage of existing amenities as well as long-term plans for routes. For example, stops near Comfort Inn and City Market would likely be recommended for improvements in 2009.

Budget:

2010	\$ 50,000
2011	\$ 50,000

LAND AND LAND IMPROVEMENTS

Harry A. Nottingham Park Program

Overview: The Town completed the Harry A. Nottingham Park Master Plan in 2008, which identifies and outlines a series of improvements to the park that are required either to maintain its current functionality or to address unmet

needs of the community. The Master Plan prioritizes the improvements over a multi-year phasing plan. \$3,000,000 is proposed over the next five years to construct the highest priority projects outlined in the Master Plan.

Nottingham Park Improvements:

Description: Selected path repair and replacement, mostly repaving, will occur in 2009. Areas of path throughout the park are in deteriorated condition due to age and tree roots, and pose a safety risk to park users. Approximately 1800 Linear Feet of the most deteriorated areas will be repaired in fall of 2009.

Status: Construction bids were received for the work and the project is scheduled to be completed by October 2009.

Budget: 2009 \$ 200,000

Nottingham Park – Stage

Description: A Stage is proposed in the Master Plan that will be located immediately north of the engineering wing of Town Hall. It will be used for existing events in the park and be programmed for additional events that will enhance the community. The stage will be at least 30 feet wide and 25 feet deep and include the associated electrical and back-of-house facilities to operate the Stage.

Status: A design committee has been formed to assist the architect in designing the stage. Construction is planned for spring 2010.

Budget: 2010 \$200,000

Nottingham Park – Fishing is Fun Pier

Description: The Town received a \$108,000 grant through the Colorado Department of Wildlife (DOW) Fishing is Fun program for construction of a fishing pier on to be installed on the east side of Nottingham Lake. The construction will include the design and construction of a permanent fishing pier, requiring that vertical pier supports be installed below the lake bottom.

Status: The project is in the process of being designed with will be constructed in spring 2010

Budget: 2010 \$ 200,000

Nottingham Park – Lake Street to Nottingham Lake Promenade

Description: The Master Plan identifies the need to create a Main Street Extension, or Promenade, from Lake Street to the lake shore near the pump house. The extension will include a widened pathway comprised of different pavement materials immediately north of the Municipal Building, with improved landscaping, seating areas, lighting, and alcoves that can be used for vendor or street fair booths. Elements from the Main Street Design will be utilized for this area to provide an appropriate transition.

Status: \$200,000 is programmed for the design and construction of the Promenade in 2010. The proposed preliminary alignment of the waste heat recovery piping will require reconstruction of this area in 2010, so a permanent reconstruction adhering to the Master Plan is recommended.

Budget: 2010 \$ 200,000

Nottingham Park – Gateway Improvements

Description: The Master Plan identifies the need to improve gateway monumentation at all park gateways, specifically Lake Street, and to improve lighting,

signage, and wayfinding. All park gateways including the west side near Avon Elementary School and the north side at Lot 16 will receive improvements.

Status: \$300,000 is budgeted for design and construction in 2011.
Budget: 2011 \$ 300,000

Nottingham Park – Lake Edge Improvements

Description: The Master Plan identifies the need to enhance the edge of Nottingham Lake, namely the areas containing riprap material on the north, south, and west sides and the pump house area on the eastern edge. Such amenities include a fishing pier, a shallow wading area, new pump house façade, and improved pathways, lighting, and riprap material to allow for better lake access and seating areas. An added benefit is to separate lake users and slow-moving traffic from the 'pass-through' commuters and higher speed path users.

Status: \$400,000 is budgeted for design and construction in 2012.
Budget: 2012 \$ 400,000

Nottingham Park – Zone C Improvements – Playground and Restrooms

Description: The Zone C improvements are located north of the soccer field and comprise the sediment pond, irrigation channels, a playground, public restroom, and a picnic pavilion. Improvements for Zone C include new playground facilities, possibly relocated closer to the Recreation Center, a new, larger group picnic pavilion, new furnishings, lighting, pathways, and new year-round public restroom facilities.

Status: The first tier of Zone C improvements include a new playground closer to the Recreation Center, a new Family Area closer to Nottingham Lake, and a new public restroom facility. \$1.8 Million is programmed for 2013 design and construction.

Budget: 2013 \$ 1,800,000

ROADS AND STREETS

Streetscape:

West Beaver Creek Boulevard Streetscape Improvements

Description: West Beaver Creek Boulevard was constructed based on higher than current projected traffic volumes since it was built prior to construction of the Post Boulevard interchange and the Eagle-Vail half-diamond interchange. This resulted in a very large asphalt width two to three lanes of traffic in each direction, and a shared turn lane. The lack of development on Lot B also resulted in discontinuous sidewalk and the lack of a proper street crossing at Sun Road. This project will reduce the amount of vehicular lanes, add landscaping, additional lighting, median islands, and crosswalks to enhance pedestrian mobility and safety. An asphalt overlay will also be included as part of this project scope.

Status: The \$75,000 programmed for 2011 includes design and \$750,000 programmed for 2012 includes construction of the improvements from approximately Avon Road to Lake Street.

Budget: 2011 \$ 75,000
2012 \$ 750,000

Multi-modal/Alternative Mobility:

Recreational Trails Program:

Description: This project includes reclaiming social trails and repairing erosion issues on Town and USFS land in areas including Nottingham Road, Saddle Ridge, and Beaver Creek Point. The project also includes working with CDOT on access and permitting requirements.

Status: This is an ongoing project and is being implemented by the Public Works department.

Budget: 2009 \$ 41,839

Nottingham Trail-Buck Creek Trail Connector

Description: This spur trail will connect the existing Nottingham Road Bike Path to the Buck Creek Road/Nottingham Road intersection. The scope includes a paved trail from path to Nottingham Road, pedestrian improvements at the intersection, and pedestrian improvements from the intersection to the Buck Creek Trailhead. A portion of this scope was originally proposed as part of the postponed Nottingham Road improvement project.

Status: This project is scheduled for implementation in 2011.

Budget: 2011 \$ 50,000

Saddle Ridge Trail Restoration

Description: This project involves reclaiming and re-routing portions of the Saddle Ridge Trail, identified in the Recreational Trails Master Plan, to a more sustainable, non-erosive route.

Status: This project is included in the Recreational Trails Master Plan and is scheduled for implementation in 2012.

Budget: 2012 \$ 40,000

Minor Trail Restoration

Description: This project includes restoration and improvements of various minor trails throughout and immediately adjacent to Avon.

Status: This project is identified in the Recreational Trails Master Plan and is scheduled for implementation in 2012.

Budget: 2012 \$ 40,000

Metcalf Recreational Trail and Trailhead

Description: This project includes construction of a new trailhead with parking, signage, and other appurtenances at the Metcalf Road switchback leading up Metcalf Gulch. It will require retaining walls, drainage improvements, and extensive trail building and improvements in the area, but will be an excellent addition to the Town's recreational trail network:

Status: This project is identified in the Recreational Trails Master Plan and scheduled for implementation in 2013.

Budget: 2013 \$ 250,000

Beaver Creek Overlook Trail Improvements

Description: This project includes resurfacing the Beaver Creek overlook trail, parking lot and trailhead improvements, and a sun or picnic shelter at a lookout

point to Beaver Creek and beyond. This areas' combination of accessibility and outstanding vistas will make it a popular destination.

Status:

This project is identified in the Recreational Trails Master Plan and is scheduled for implementation in 2014.

Budget:

2014 \$ 250,000

Comprehensive Transportation Plan Improvements

Descriptions: This item includes implementation of pedestrian, bicycle, and transit improvements throughout Avon as identified in the yet-to-be-adopted Comprehensive Transportation Plan. Adoption of the plan will lead to more detailed project identification and prioritization. An example of potential improvements include additional bicycle lanes on various streets, improving transit infrastructure, improving the West Beaver Creek Boulevard railroad crossing, and constructing pedestrian bridges and underpasses to remove the barriers of I-70, the UPRR right of way, the Eagle River, and US Highway 6, thereby making Avon a more walkable and sustainable community.

Status:

The Comprehensive Transportation Plan is currently under review by Planning and Zoning Commission and will be adopted by Town Council in 2009.

Budget:

2011	\$ 100,000	2012	\$ 250,000
2013	\$ 250,000	2014	\$ 250,000

WATER FUND PROJECTS

Drainage Master Plan

Description: Update the Drainage Master Plan for the Town of Avon. The original master plan was developed in 1994 and supplemented in 2001.

Status:

The update would involve including the new development in the Town of Avon and allow for the incorporation of the drainage improvements into the GIS System. Incorporating the master plan into GIS will significantly improve Staff's ability to access and manipulate data, ensure proper maintenance, and incorporate new development as it occurs. This project was originally budgeted for 2008 but has been delayed to 2010 because of staffing issues.

Budget:

2010 \$ 250,000

COMMUNICATIONS AND TECHNOLOGY

Toastmaster, Granicus, e-gov Projects

Description: The Toastmaster, Granicus, and e-gov projects consist of a Town Council video recording system, an agenda-based web streaming system, and miscellaneous record management, efficiency, and website enhancements, respectively.

Status:

The budgetary numbers are placeholders for use as technologies develop and more specific Town requirements and goals are specified.

Budget:

2011	\$ 100,000	2012	\$ 100,000
2013	\$ 100,000	2014	\$ 100,000

**TOWN OF AVON
2010 CAPITAL PROJECTS FUND 5-YEAR PLAN
PROJECT DESCRIPTIONS
(Grant Funded Projects)**

FACILITIES

Public Works and Transportation Facilities Improvements

Description: This project involves construction of facilities at the Swift Gulch site and the Traer Creek Village site to provide replacement of existing inadequate temporary portable transit and public works maintenance facilities. ECO Transit is a partner in this priority project.

This capital investment includes the following components: For Transit - a transit bus storage building, administration offices, training room, locker room, break room, underground parking, additional vehicle storage, heated and unheated storage areas for parts and equipment, automated wash bay, archive-document storage, site security, electronic file storage for bus and site security digital films, CDL-B training course, parking for transit foremen vehicles, unheated storage for bus shelter materials, and yard storage. For Public Works – administrative offices, wood-working shop, irrigation shop, electrical shop, vehicle and heavy equipment indoor parking, equipment storage, bulk materials stockpiling, covered cinder storage, greenhouse, paint/chemical storage, etc. plus shared occupied spaces with the Transit Division (e.g., break room, locker room, etc.). For Other Departments - police impound lot, document storage, computer/IT repair shop, and yard storage for special events materials. The project includes site work to maximize available town-owned land and photovoltaic systems to off-set much of the on-site uses. The Town is pursuing a LEED certification for the Administrative Building.

The project results in facilities that will allow the Town and the County to continue to operate and maintain, as well as expand the existing public transportation system for the next 20-30 years as development progresses toward the transit-oriented vision for this region as defined by the Town and the County. It also results in facilities to allow the Town to provide a reasonable level of service through 2025 for continued public works maintenance (e.g., parks, fleet, roads, bridges, streetscapes, and trails). This investment will positively impact annual operating costs by reducing labor time and extending vehicle and equipment life; it will reduce occupational hazards and improve the Town's storm water management and hazardous material handling practices. Without this project, the Town will not have sufficient "back-of-house" operational facilities to satisfy the goals of the Comprehensive Plan nor the West Town Center Investment Plan.

Status: Preliminary engineering and environmental permitting was prepared in 2008. Grant applications to CDOT and the Federal Transit Administration were submitted for \$14M to cover the transit portion of the project; awards should be announced by end of 2010. An IGA with ECO Transit to share in the design

Note: *Specific financial contributions from ECO Transit and grant funding agencies should be confirmed. This information has the potential to impact the schedule shown here.*

and construction costs is in preparation. No grant sources have been identified for the Public Works portions; the Town expects to pay for this portion of the project directly.

Budget: The schedule below is predicated on receiving grant funding and an agreement with ECO regarding cost-sharing. Grant funds were requested for Phases 1A and B to start construction in 2010, however, there is a reasonable probability that such funds may be delayed such that construction could not commence until 2012. The schedule and funding plan below is staff's best estimate as to the probably timing and local share of various phases. Costs have been escalated to the year indicated in the first column.

Year		Estimated Total Cost in Start Year	Grant proceeds (assumed)	ECO	Town Local Funds
2009	Design, phase 1	\$ 1,300,000	\$ -	\$ 522,000	\$ 778,000
2010	Design, temp. transit facilities @ Village site	\$ 300,000	\$ -	\$ -	\$ 300,000
2011	Design, phases 2,3,4	\$ 950,000	\$ -	\$ -	\$ 950,000
2012	Construction phase 1A (site work)	\$ 9,403,600	\$ 6,000,000	\$ 1,600,000	\$ 1,803,600
2013	Construction phase 1B (Admin Bld, Barn)	\$ 14,105,400	\$ 6,000,000	\$ 1,600,000	\$ 6,505,400
2014	Construction phase 2 (50%site, Lg Equip)	\$ 2,800,000	\$ -	\$ -	\$ 2,800,000
2015	Construction phase 3 (PW shops Bld)	\$ 4,700,000	\$ -	\$ -	\$ 4,700,000
2016	Construction phase 4 (car wash)	\$ 1,500,000	\$ -	\$ -	\$ 1,500,000
		\$ 35,059,000	\$ 12,000,000	\$ 3,722,000	\$ 19,337,000

Fleet Maintenance Building Photovoltaic System

Description: This project will install 286 photovoltaic (PV) solar panels on the roof of the Town's existing Fleet Maintenance Building (FMB). The PV panels will produce 96,606 kWh/year in electric power which represents about one-third of the Fleet Division's total power consumption. This project is contingent on obtaining a \$415,000 New Energy Economic Development (NEED) grant from the Governor's Energy Office and is part of the American Recovery and Reinvestment Act. Additional grant funding will be requested from Eagle County and Holy Cross Energy if the NEED grant is obtained.

Status: Awaiting decision on the grants.

Budget: 2010 \$655,000

Funding: \$ 415,000 NEED Grant
 \$ 50,000 Eagle County
 \$ 20,000 Holy Cross Energy

MUNICIPAL SERVICES

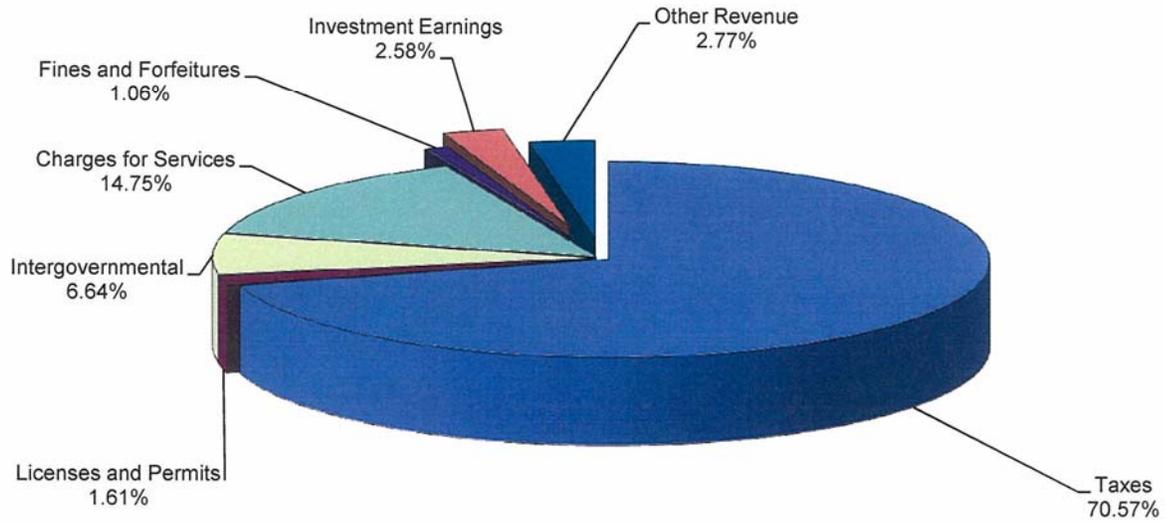
General Fund #10

Fund Summary

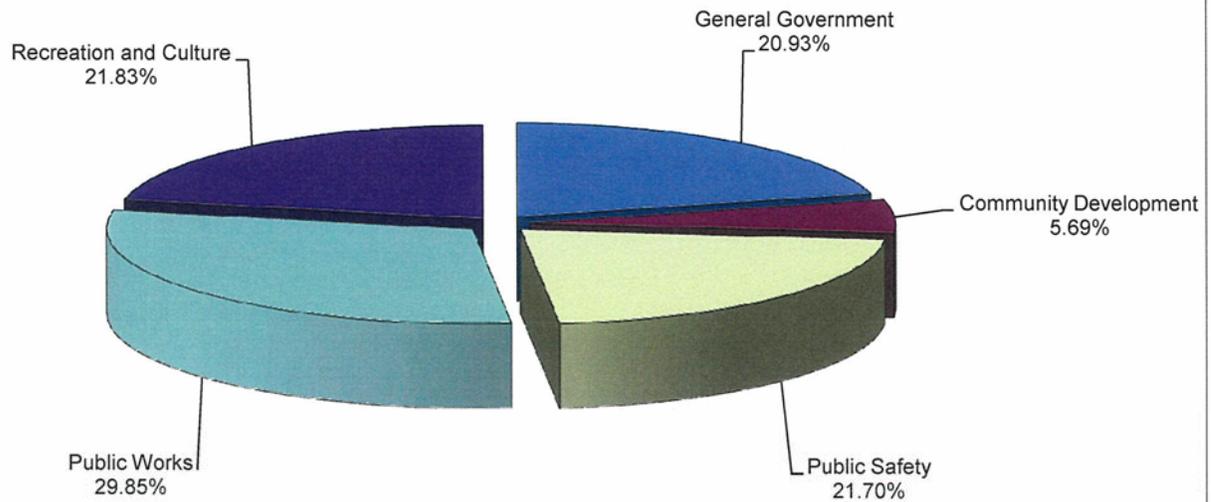
	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
REVENUES				
Taxes	\$ 9,551,368	\$ 9,365,534	\$ 9,284,371	\$ 9,563,488
Licenses and Permits	245,793	203,600	218,600	218,600
Intergovernmental	912,323	914,762	957,025	900,148
Charges for Services	2,063,065	2,158,824	2,085,045	1,998,825
Fines and Forfeitures	131,525	133,450	138,450	143,950
Investment Earnings	576,823	400,000	350,000	350,000
Other Revenue	327,893	314,600	356,150	376,000
Total Operating Revenues	13,808,790	13,490,770	13,389,641	13,551,011
Other Sources				
Sales of Fixed Assets	-	1,500	1,500	1,500
Transfer-In From Community Enhancement Fund	61,800	40,000	40,000	60,000
Transfer-In From Urban Renewal Authority	-	-	170,000	-
Transfer-In From Capital Projects Fund	249,561	308,314	308,314	317,563
Total Other Sources	311,361	349,814	519,814	379,063
TOTAL REVENUES	\$ 14,120,151	\$ 13,840,584	\$ 13,909,455	\$ 13,930,074
EXPENDITURES				
General Government	\$ 2,995,920	\$ 2,397,295	\$ 2,546,608	\$ 2,473,534
Community Development	823,902	749,792	728,190	672,111
Public Safety	2,628,330	2,593,732	2,632,899	2,564,147
Public Works	3,596,509	3,600,823	3,584,676	3,528,213
Recreation and Culture	2,579,779	2,519,644	2,510,199	2,580,331
Total Operating Expenditures	12,624,440	11,861,286	12,002,572	11,818,336
Contingency	-	-	-	-
Other Uses				
Transfers-Out to Town Center West Maintenance	45,000	65,000	-	-
Transfers-Out to Avon Urban Renewal Authority	50,000	20,000	-	-
Transfers-Out to Facilities Reserve Fund	72,917	72,917	72,917	77,702
Transfers-Out to Debt Service	587,988	604,926	604,926	601,875
Transfers-Out to Transit	1,473,000	1,425,000	1,290,000	1,350,000
Transfers-Out to Fleet Maintenance	160,000	85,000	85,000	85,000
Total Other Uses	2,388,905	2,272,843	2,052,843	2,114,577
TOTAL EXPENDITURES	15,013,345	14,134,129	14,055,415	13,932,913
NET SOURCE (USE) OF FUNDS	(893,194)	(293,545)	(145,960)	(2,839)
FUND BALANCES, Beginning of Year	7,295,426	6,402,232	6,402,232	6,256,272
FUND BALANCES, End of Year	\$ 6,402,232	\$ 6,108,688	\$ 6,256,272	\$ 6,253,433

MUNICIPAL SERVICES General Fund

2010 OPERATING REVENUES



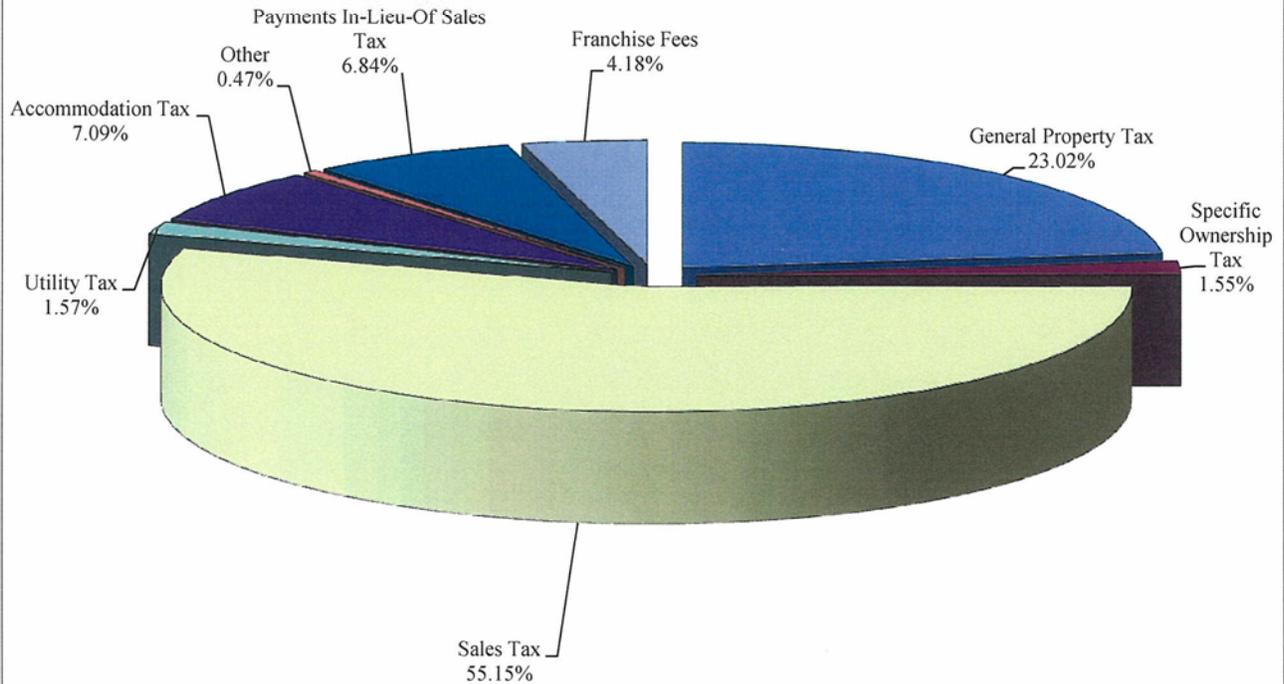
2010 OPERATING EXPENDITURES



MUNICIPAL SERVICES General Fund

Revenues

2010 TAXES

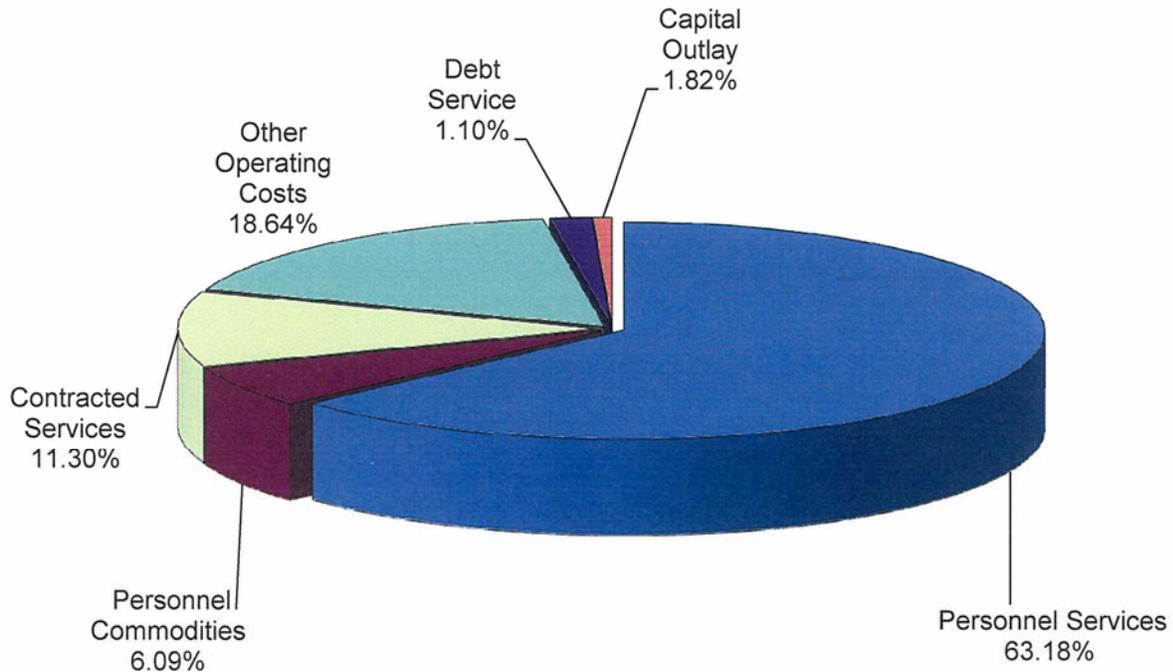


	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
TAXES				
General Property Tax	\$ 1,999,630	\$ 2,049,849	\$ 2,056,449	\$ 2,201,965
Specific Ownership Tax	160,180	165,000	150,000	160,000
Sales Tax	5,732,818	5,259,527	5,259,527	5,274,195
Utility Tax	153,842	164,195	150,000	150,000
Accommodation Tax	529,675	541,216	557,103	677,738
Other	113,507	37,500	33,500	45,000
Payments In-Lieu-Of Sales Tax	465,114	691,168	677,792	654,590
Franchise Fees	396,602	457,079	400,000	400,000
TOTAL TAXES	\$ 9,551,368	\$ 9,365,534	\$ 9,284,371	\$ 9,563,488

MUNICIPAL SERVICES General Fund

Expenditures

2010 OPERATING EXPENDITURES By Object Class



	Personnel Services	Commodities	Contracted Services	Other Operating Costs	Debt Service	Capital Outlay	Total
EXPENDITURES							
General Government	\$ 1,419,403	\$ 70,405	\$ 479,386	\$ 477,601	\$ 17,239	\$ 9,500	\$ 2,473,534
Community Development	598,429	18,850	20,062	33,170	-	1,600	672,111
Public Safety	1,962,807	90,081	32,425	467,634	-	11,200	2,564,147
Public Works	1,815,977	368,302	460,544	650,119	170,321	62,950	3,528,213
Recreation and Culture	1,669,689	172,456	320,937	416,249	-	1,000	2,580,331
TOTAL OPERATING EXPENDITURES	\$ 7,466,305	\$ 720,094	\$ 1,313,354	\$ 2,044,773	\$ 187,560	\$ 86,250	\$ 11,818,336

MUNICIPAL SERVICES General Fund

Revenue Detail

Account Number	Description	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
Taxes:					
51101	General Property Tax	\$ 1,996,660	\$ 2,047,299	\$ 2,047,299	\$ 2,196,915
51102	General Property Tax - Delinquent Collections	67	50	650	50
51103	General Property Tax - Interest	2,903	2,500	8,500	5,000
51201	Specific Ownership Tax	160,180	165,000	150,000	160,000
51301	Sales Tax	5,732,818	5,259,527	5,259,527	5,274,195
51302	Utility Tax	153,842	164,195	150,000	150,000
51303	Accommodation Tax	529,675	541,216	557,103	677,738
51304	Penalties and Interest	22,268	17,500	25,000	25,000
51305	Sales Tax Audit Assessments	91,239	20,000	8,500	20,000
51306	Payments In-Lieu-Of Sales Tax	465,114	691,168	677,792	654,590
51402	Franchise Fees	396,602	457,079	400,000	400,000
51000	Total Taxes	9,551,368	9,365,534	9,284,371	9,563,488
Licenses and Permits:					
52101	Liquor Licenses	6,808	5,500	8,000	8,000
52102	Business Licenses	20,764	20,000	22,000	22,000
52103	Contractor's Licenses	15,109	18,000	13,500	13,500
52201	Building Permits	181,467	150,000	150,000	150,000
52205	Road Cut Permits	21,645	10,000	25,000	25,000
52206	Other Licenses and Permits	-	100	100	100
52000	Total Licenses and Permits	245,793	203,600	218,600	218,600
Intergovernmental:					
Federal Grants:					
53105	School Resource Officer Grant	12,636	-	-	-
53199	Other Federal Grants	-	13,500	43,904	-
State Grants					
53204	LEAF Grant	5,962	-	20,000	-
53299	Other	2,975	16,628	-	-
Local Government/Other Agency					
53402	Eagle County - Ironkids	-	-	10,000	-
53402	Eagle County - Brightstart Grant	-	-	3,479	3,149
	Subtotal: Grants	21,573	30,128	77,383	3,149
State/County Shared Revenue:					
53301	Conservation Trust	66,108	75,000	70,000	70,000
53302	Motor Vehicle Registration	23,244	24,000	23,000	23,000
53303	Highway User's Tax	160,549	155,634	182,642	184,999
53304	Cigarette Tax	53,704	55,000	54,000	54,000
53305	County Sales Tax	400,123	380,000	360,000	360,000
53306	Road & Bridge Fund	181,151	185,000	185,000	200,000
53308	State Severance Tax	5,871	10,000	5,000	5,000
	Subtotal: Shared Revenue	890,750	884,634	879,642	896,999
53000	Total Intergovernmental	912,323	914,762	957,025	900,148

MUNICIPAL SERVICES General Fund

Revenue Detail

Account Number	Description	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
Charges for Services:					
General Government:					
54101	Sales of Map and Publications	60	250	250	250
54102	Photocopying Charges	1,232	1,500	1,500	750
54103	License Hearing Fees	-	100	100	100
54104	Other Fees and Charges	2,701	2,500	2,500	2,500
54201	Plan Check Fees	88,967	90,000	90,000	80,000
54202	Subdivision Review Fees	9,874	35,000	35,000	5,000
54203	Design Review Fees	34,585	35,000	25,000	25,000
54204	Animal Control Fees	1,120	2,000	2,000	2,000
54205	Abatement Services	5,353	100	5,500	30,000
54206	Impact Fee Administration Fees	511	6,000	1,000	1,500
54301	Police Reports	1,236	2,500	2,500	2,500
54302	Police Extra Duty	15,334	20,000	20,000	20,000
54303	Fingerprinting Fees	3,896	4,000	4,000	4,000
54304	VIN Inspection Fees	14,665	25,000	15,000	15,000
54305	False Alarm Fees/Misc Police Dept Fees	7,562	5,000	5,000	5,000
54306	National Night Out	-	500	2,300	500
54399	DUI Reimbursement	1,574	3,000	3,000	3,000
54453	Village at (Avon) Municipal Services	465,808	580,881	580,881	506,448
Subtotal: General Govern.		654,478	813,331	795,531	703,548
Recreation Facility:					
54601	Admission Fees	\$ 942,252	\$ 920,000	\$ 900,000	\$ 900,000
54602	Program Fees	40,951	42,860	42,860	42,182
54603	Rentals	4,265	4,620	2,000	2,000
54604	Merchandise Sales	15,118	21,884	12,000	13,000
54605	Childcare	9,835	10,000	9,000	9,000
54606	Rec Center Services	18,646	20,000	15,000	18,000
54607	Fitness Program Revenues	29,747	33,029	30,000	30,000
54608	Locker Rental	398	300	-	-
Other Recreation:					
54651	Adult Program Revenues	14,825	16,685	10,000	12,441
54652	Cabin Equipment Rentals	35,173	35,675	30,000	30,000
54653	Athletic Field Rentals	4,340	3,760	6,700	6,700
54654	Cabin Concessions	6,681	6,579	5,500	5,500
54655	Youth Program Revenues	180,213	154,101	144,454	144,454
54676	Sponsorships	91,250	60,000	63,000	63,000
54678	Event Fees	14,893	16,000	19,000	19,000
Subtotal: Recreation		1,408,587	1,345,493	1,289,514	1,295,277
54000	Total Charges for Services	2,063,065	2,158,824	2,085,045	1,998,825

MUNICIPAL SERVICES General Fund

Revenue Detail

Account Number	Description	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
Fines and Forfeitures:					
55101	Court Fines - Traffic	67,960	68,000	73,000	75,000
55102	Court Fines - Criminal	33,734	38,000	38,000	40,000
55103	Court Fines - Parking	6,650	8,000	8,000	9,000
55104	Court Fines - General	-	3,500	3,500	3,750
55105	Court Costs	6,483	5,500	5,500	5,750
55106	Jury Fees	-	150	150	150
55107	Bond Forfeitures	8,300	300	300	300
55109	Miscellaneous Court Revenues	-	1,000	1,000	1,000
55110	Police Training Surcharge	8,398	9,000	9,000	9,000
55000	Total Fines and Forfeitures	131,525	133,450	138,450	143,950
Investment Earnings:					
57101	Interest	576,823	400,000	350,000	350,000
57000	Total Investment Earnings	576,823	400,000	350,000	350,000
Other Revenues:					
58101	Recreational Amenity Fees	142,169	141,600	155,000	175,000
58109	Bond Issuance Fees	11,282	11,000	11,150	11,000
58201	Lease of Town-Owned Property	28,029	62,000	50,000	50,000
58999	Miscellaneous Nonclassified Revenues	146,413	100,000	140,000	140,000
58000	Total Other Revenues	327,893	314,600	356,150	376,000
50000	TOTAL REVENUES	\$ 13,808,790	\$ 13,490,770	\$ 13,389,641	\$ 13,551,011

MUNICIPAL SERVICES General Fund

Department Expenditure Summaries

Dept./Div. Number	Description	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
General Government:					
Legislative:					
111	Mayor and Town Council	\$ 255,049	\$ 129,657	\$ 129,657	\$ 122,693
112	Boards and Commissions	11,123	15,792	15,792	15,805
113	Town Attorney	239,124	200,000	325,000	250,000
115	Town Clerk	98,166	89,062	89,129	89,196
Total Legislative		603,462	434,511	559,578	477,694
Judicial:					
121	Municipal Court	126,961	128,150	128,150	126,649
Executive:					
131	Town Manager	224,238	219,132	219,132	227,673
132	Human Resources	224,187	201,271	201,322	201,309
133	Community Relations	209,129	238,818	239,004	189,339
Total Executive		657,554	659,221	659,458	618,321
Finance Department:					
141	Finance	589,186	622,691	622,691	654,839
143	Information Systems	262,758	275,812	276,309	284,461
149	Nondepartmental	755,999	276,910	300,422	311,570
Total Financial Administration		1,607,943	1,175,413	1,199,422	1,250,870
Total General Government		2,995,920	2,397,295	2,546,608	2,473,534
Community Development:					
211	Administration	186,370	177,702	150,100	179,116
212	Planning	346,118	353,276	353,276	345,609
213	Building Inspection	291,414	218,814	224,814	147,386
Total Community Development		823,902	749,792	728,190	672,111
Police Department:					
311	Administration	444,589	463,808	465,896	472,217
312	Patrol	2,054,902	2,014,552	2,051,631	1,978,741
313	Investigations	128,839	115,372	115,372	113,189
Total Police		2,628,330	2,593,732	2,632,899	2,564,147

MUNICIPAL SERVICES General Fund

Department Expenditure Summaries

Dept./Div. Number	Description	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
Public Works:					
411	Administration	116,742	103,558	103,558	142,345
412	Engineering	439,112	417,370	417,370	403,621
413	Roads and Streets	1,728,440	1,695,700	1,658,554	1,677,889
414	Facilities Maintenance	419,555	498,787	498,786	492,689
415	Parks	892,660	885,408	906,408	811,669
Total Public Works		3,596,509	3,600,823	3,584,676	3,528,213
Recreation and Culture:					
513	Special Events	305,843	350,285	359,526	358,076
514	Administration	382,372	368,610	367,834	376,844
515	Adult Programs	41,075	35,309	33,982	36,196
516	Aquatics	456,622	430,796	442,316	438,227
517	Childcare	39,125	54,571	49,415	53,843
518	Fitness	131,752	126,707	118,961	122,935
519	Front Desk	227,755	258,651	223,651	257,700
520	Maintenance	795,462	717,496	733,220	750,169
521	Youth Programs	156,477	124,525	135,319	129,100
522	Cabin	43,296	52,694	45,975	57,241
Total Recreation and Culture		2,579,779	2,519,644	2,510,199	2,580,331
TOTAL OPERATING EXPENDITURES		\$ 12,624,440	\$ 11,861,286	\$ 12,002,572	\$ 11,818,336

MUNICIPAL SERVICES General Fund

Departmental Operating Costs

Dept./ Div. Number	Description	Personnel Services	Commodities	Purchased & Contracted Services	Other Operating Costs	Debt Service	Capital Outlay	Total
General Government:								
Legislative:								
111	Town Council	\$ 91,215	\$ -	\$ 1,500	\$ 29,978	\$ -	\$ -	\$ 122,693
112	Boards and Commissions	13,305	-	-	2,500	-	-	15,805
113	Town Attorney	-	-	250,000	-	-	-	250,000
115	Town Clerk	73,260	3,500	2,000	10,436	-	-	89,196
Total Legislative		177,780	3,500	253,500	42,914	-	-	477,694
Judicial:								
121	Municipal Court	97,989	1,700	26,300	660	-	-	126,649
Executive:								
131	Town Manager	207,729	200	5,000	14,744	-	-	227,673
132	Human Resources	171,259	3,050	6,550	19,350	-	1,100	201,309
133	Community Relations	55,607	75	15,077	118,580	-	-	189,339
Total Executive		434,595	3,325	26,627	152,674	-	1,100	618,321
Administration:								
141	Finance Department	536,785	7,005	91,175	11,474	-	8,400	654,839
143	Information Systems	172,254	38,375	42,816	31,016	-	-	284,461
149	Nondepartmental	-	16,500	38,968	238,863	17,239	-	311,570
Total Administration		709,039	61,880	172,959	281,353	17,239	8,400	1,250,870
Total General Government		1,419,403	70,405	479,386	477,601	17,239	9,500	2,473,534
Community Development:								
211	Administration	146,490	12,300	13,062	7,264	-	-	179,116
212	Planning	329,273	2,750	500	11,486	-	1,600	345,609
213	Building Inspection	122,666	3,800	6,500	14,420	-	-	147,386
Total Community Development		598,429	18,850	20,062	33,170	-	1,600	672,111
Public Safety:								
Police Department:								
311	Administration	409,866	10,766	27,725	21,660	-	2,200	472,217
312	Patrol	1,452,694	73,847	3,500	439,700	-	9,000	1,978,741
313	Investigations	100,247	5,468	1,200	6,274	-	-	113,189
Total Public Safety		1,962,807	90,081	32,425	467,634	-	11,200	2,564,147

MUNICIPAL SERVICES General Fund

Departmental Operating Costs

Dept./ Div. Number	Description	Personnel Services	Commodities	Purchased & Contracted Services	Other Operating Costs	Debt Service	Capital Outlay	Total
Public Works								
411	Administration	102,125	4,925	19,300	11,445	-	4,550	142,345
412	Engineering	341,562	8,462	31,926	16,371	-	5,300	403,621
413	Roads and Streets	617,961	217,820	300,358	373,887	165,663	2,200	1,677,889
414	Facility Maintenance	246,697	28,577	65,870	101,145	-	50,400	492,689
415	Parks	507,632	108,518	43,090	147,271	4,658	500	811,669
Total Public Works		1,815,977	368,302	460,544	650,119	170,321	62,950	3,528,213
Recreation and Culture:								
513	Special Events	131,816	20,980	174,190	30,090	-	1,000	358,076
514	Administration	283,758	8,700	22,686	61,700	-	-	376,844
515	Adult Programs	30,796	5,100	300	-	-	-	36,196
516	Aquatics	373,612	32,050	200	32,365	-	-	438,227
517	Child Care	51,778	1,500	-	565	-	-	53,843
518	Fitness	86,358	4,500	1,400	30,677	-	-	122,935
519	Front Desk	212,851	21,350	1,000	22,499	-	-	257,700
520	Maintenance	340,951	60,227	119,511	229,480	-	-	750,169
521	Youth Programs	109,536	11,749	650	7,165	-	-	129,100
522	Cabin	48,233	6,300	1,000	1,708	-	-	57,241
Total Parks and Recreation		1,669,689	172,456	320,937	416,249	-	1,000	2,580,331
TOTAL OPERATING EXPENDITURES		\$ 7,466,305	\$ 720,094	\$ 1,313,354	\$ 2,044,773	\$ 187,560	\$ 86,250	\$ 11,818,336

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MUNICIPAL SERVICES Town Center West Maintenance Fund #21

Fund Summary

	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
REVENUES				
Other Revenue	\$ -	\$ -	\$ -	\$ -
Total Operating Revenues	-	-	-	-
Other Sources				
Transfers In - General Fund	45,000	65,000	-	-
Transfers In - Urban Renewal Authority	-	-	65,000	230,000
TOTAL REVENUES	45,000	65,000	65,000	230,000
EXPENDITURES				
Public Works:				
Main Street Maintenance	73,237	62,139	61,761	227,395
Total Operating Expenditures	73,237	62,139	61,761	227,395
TOTAL EXPENDITURES	73,237	62,139	61,761	227,395
NET SOURCE (USE) OF FUNDS	(28,237)	2,861	3,239	2,605
FUND BALANCES, Beginning of Year	79,233	1,558	50,996	54,235
FUND BALANCES, End of Year	\$ 50,996	\$ 4,419	\$ 54,235	\$ 56,840

AVON URBAN RENEWAL AUTHORITY

Summary

FUND SUMMARY

	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
REVENUES				
Taxes	\$ 129,982	\$ 519,365	\$ 590,796	\$ 945,366
Investment Earnings	468,766	36,983	36,983	13,813
Other Revenue	2,101	-	-	-
Total Operating Revenues	600,849	556,348	627,779	959,179
Other Sources				
Bond Proceeds	25,000,000	7,200,000	7,200,000	-
Transfers In - TOA General Fund	50,000	20,000	-	-
Total Other Sources	25,050,000	7,220,000	7,200,000	-
TOTAL REVENUES	25,650,849	7,776,348	7,827,779	959,179
EXPENDITURES				
Current:				
General Government	42,936	21,600	21,600	5,550
Capital Improvements	5,079,241	245,368	245,368	-
Debt Service:				
Principal	-	25,125,000	25,125,000	250,000
Interest	658,445	494,794	494,794	300,688
Fiscal Charges	125,299	25,000	25,000	9,453
Bond Issuance Costs	280,734	139,000	139,000	-
Other Uses				
Transfers Out - General Fund	-	-	170,000	-
Transfers Out - Town Center West Mtc. Fund	-	-	65,000	230,000
Transfers Out - TOA Capital Projects Fund	226,028	-	270,000	-
TOTAL EXPENDITURES	6,412,683	26,050,762	26,555,762	795,691
NET SOURCE (USE) OF FUNDS	19,238,166	(18,274,414)	(18,727,983)	163,488
FUND BALANCES, Beginning of Year	(2,113)	19,236,053	19,236,053	508,070
FUND BALANCES, End of Year	\$ 19,236,053	\$ 961,639	\$ 508,070	\$ 671,558

Function: General Government/Financial #140
Department: Finance #140
Program: Avon Urban Renewal Authority #148

Account Number	Account Description	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010	Percent Change
Personnel:						
61101	Regular Full-time Salaries	\$ -	\$ -	\$ -	\$ -	N/A
61201	Automobile Allowance	-	-	-	-	N/A
61301	FT Pension	-	-	-	-	N/A
61303	Wellness	-	-	-	-	N/A
61304	Employee Assistance Program	-	-	-	-	N/A
61401	FICA/Medicare	-	-	-	-	N/A
61501	Group Health and Life Insurance	-	-	-	-	N/A
61505	Long-term Disability Insurance	-	-	-	-	N/A
61507	Dental Insurance	-	-	-	-	N/A
61509	Worker's Compensation	-	-	-	-	N/A
61510	Unemployment Insurance	-	-	-	-	N/A
61000	Total Personnel	-	-	-	-	N/A
Commodities:						
62905	Books and Periodicals	-	-	-	-	N/A
62999	Office Supplies and Materials	-	-	-	-	N/A
62000	Total Commodities	-	-	-	-	N/A
Contract Services:						
63101	Legal Services	17,925	10,000	10,000	2,500	-75.00%
63199	Other Professional Services	24,684	10,000	10,000	2,500	-75.00%
63203	Printing and Reproduction	-	1,000	1,000	250	-75.00%
63000	Total Contract Services	42,609	21,000	21,000	5,250	-75.00%
Other Operating Costs:						
64101	Travel and Conference	206	-	-	-	N/A
64201	Telephone	121	100	100	50	-50.00%
64901	Advertising/Legal	-	500	500	250	-50.00%
64000	Total Other Operating Costs	327	600	600	300	-50.00%
60000	Total Expenditures	\$ 42,936	\$ 21,600	\$ 21,600	\$ 5,550	-74.31%

**TOWN OF AVON
DETAILED BUDGET REQUESTS
2010**

Department: Finance and Information Systems			
Program: Avon Urban Renewal Authority			
Account Number	Account Name	2010 Budget	Justification
63101	Legal Services	2,500	AURA General Counsel Services 2,500
			Financial Modeling Services 1,500
63199	Other Professional Services	2,500	Other Professional Services - East Avon 1,000
63230	Printing and Reproduction	250	Printing 250
63000	Total Contract Services	5,250	
64201	Telephone	50	Conference Calls 50
64901	Advertising and Legal	250	Legal Notices 250
64000	Total Other Operating Costs	300	

AVON URBAN RENEWAL AUTHORITY
Debt Service Fund

Fund Summary

Account Number	Description	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
DEBT SERVICE					
930	Series 2008, TIF Revenue Bonds:				
65101	Principal	-	25,000,000	25,000,000	-
65102	Interest	658,445	339,244	339,244	-
65103	Fiscal Agent Fees	53,947	25,000	25,000	-
65104	Bond Issuance Costs	280,734	-	-	-
65106	Letter of Credit Fees	49,579	-	-	-
65107	Remarketing Fees	21,773	-	-	-
60000	Sub-total	1,064,478	25,364,244	25,364,244	-
931	Series 2009, Vectra Bank Loan:				
64303	Treasurer Fees	-	-	-	9,453
65101	Principal	-	125,000	125,000	250,000
65102	Interest	-	155,550	155,550	300,688
65104	Bond Issuance Costs	-	139,000	139,000	-
60000	Sub-total	-	419,550	419,550	560,141
60000	TOTAL DEBT SERVICE	1,064,478	25,783,794	25,783,794	560,141

AVON URBAN RENEWAL AUTHORITY

Capital Projects Fund

CIP Projects Inventory

Account Number	Description	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
CAPITAL IMPROVEMENT PROJECTS					
Roads and Streets:					
Street Improvements:					
32012	Lake Street Realignment Design	\$ -	\$ -	\$ -	\$ -
32013	Lake Street Construction	4,129,891	87,804	87,804	-
32014	Main Street Design	949,350	157,564	157,564	-
32015	Main Street Easements	-	-	-	-
32016	Main Street Construction	-	-	-	-
32017	Benchmark Road Design	-	-	-	-
Total Capital Improvement Projects		\$ 5,079,241	\$ 245,368	\$ 245,368	\$ -

MUNICIPAL SERVICES
Community Enhancement Fund #23

Fund Summary

	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
REVENUES				
Other Revenue	\$ 74,585	\$ 60,000	\$ 65,000	\$ 65,000
Total Operating Revenues	74,585	60,000	65,000	65,000
Other Sources				
Transfers In - General Fund	-	-	-	-
TOTAL REVENUES	74,585	60,000	65,000	65,000
EXPENDITURES				
Public Works:				
Community Enhancement	120	-	-	-
Total Operating Expenditures	120	-	-	-
Other Uses				
Transfers Out - General Fund	61,800	40,000	40,000	60,000
Transfers Out - Capital Projects Fund	-	-	-	220,000
Transfers Out - Fleet Maintenance Fund	-	20,000	20,000	-
TOTAL EXPENDITURES	61,920	60,000	60,000	280,000
NET SOURCE (USE) OF FUNDS	12,665	-	5,000	(215,000)
FUND BALANCES, Beginning of Year	336,217	348,882	348,882	353,882
FUND BALANCES, End of Year	\$ 348,882	\$ 348,882	\$ 353,882	\$ 138,882

MUNICIPAL SERVICES
Community Enhancement Fund #23

Revenue Detail

Account Number	Description	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
Other Revenues:					
58106	Community Enhancement Fees	\$ 74,585	\$ 60,000	\$ 65,000	\$ 65,000
58000	Total Other Revenues	<u>74,585</u>	<u>60,000</u>	<u>65,000</u>	<u>65,000</u>
Other Sources:					
59201	Transfers In - General Fund	-	-	-	-
59000	Total Other Sources	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
50000	TOTAL REVENUES	<u>\$ 74,585</u>	<u>\$ 60,000</u>	<u>\$ 65,000</u>	<u>\$ 65,000</u>

MUNICIPAL SERVICES Water Fund #24

Fund Summary

	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
REVENUES				
Charges for Services	\$ 521,791	\$ 174,000	\$ 184,000	\$ 165,000
Investment Earnings	-	-	-	-
Other Revenues	1,292	-	-	-
Total Operating Revenues	<u>523,083</u>	<u>174,000</u>	<u>184,000</u>	<u>165,000</u>
Other Sources	-	-	-	-
TOTAL REVENUES	<u>523,083</u>	<u>174,000</u>	<u>184,000</u>	<u>165,000</u>
EXPENDITURES				
Water Utilities	55,883	83,653	95,153	105,884
Total Operating Expenditures	<u>55,883</u>	<u>83,653</u>	<u>95,153</u>	<u>105,884</u>
Other Uses				
Transfers Out - Capital Projects Fund	44,373	819,379	428,821	425,000
TOTAL EXPENDITURES	<u>100,256</u>	<u>903,032</u>	<u>523,974</u>	<u>530,884</u>
NET SOURCE (USE) OF FUNDS	422,827	(729,032)	(339,974)	(365,884)
FUND BALANCES, Beginning of Year	<u>2,072,320</u>	<u>2,337,589</u>	<u>2,495,147</u>	<u>2,155,173</u>
FUND BALANCES, End of Year	<u>\$ 2,495,147</u>	<u>\$ 1,608,557</u>	<u>\$ 2,155,173</u>	<u>\$ 1,789,289</u>

MUNICIPAL SERVICES
Water Fund #24

Revenue Detail

Account Number	Description	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
	Charges for Services:				
54401	Sales of Water	\$ 143,559	\$ 134,000	\$ 144,000	\$ 145,000
54402	Tap Fees	327,466	40,000	40,000	20,000
54404	Tap Fees - Mountain Star	45,566	-	-	-
54405	Tap Fees - Village at (Avon)	5,200	-	-	-
54000	Total Charges for Services	521,791	174,000	184,000	165,000
57101	Investment Earnings	-	-	-	-
	Other Revenues:				
58999	Nonclassified Revenues	1,292	-	-	-
58000	Total Other Revenues	1,292	-	-	-
50000	TOTAL REVENUES	\$ 523,083	\$ 174,000	\$ 184,000	\$ 165,000

MUNICIPAL SERVICES
Affordable Housing Fund #25

Fund Summary

	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
REVENUES				
Other Revenue	\$ -	\$ -	\$ -	\$ -
Total Operating Revenues	-	-	-	-
Other Sources				
Transfers In - General Fund	-	-	-	-
Transfers In - Capital Projects Fund	-	-	-	-
Total Other Sources	-	-	-	-
TOTAL REVENUES	-	-	-	-
EXPENDITURES				
General Government:				
Affordable Housing	-	99,325	99,325	1,700
Total Operating Expenditures	-	99,325	99,325	1,700
TOTAL EXPENDITURES	-	99,325	99,325	1,700
NET SOURCE (USE) OF FUNDS	-	(99,325)	(99,325)	(1,700)
FUND BALANCES, Beginning of Year	751,000	751,000	751,000	651,675
FUND BALANCES, End of Year	\$ 751,000	\$ 651,675	\$ 651,675	\$ 649,975

MUNICIPAL SERVICES
Facilities Reserve Fund #26

Fund Summary

	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
REVENUES				
Other Revenue	\$ -	\$ -	\$ -	\$ -
Total Operating Revenues	-	-	-	-
Other Sources				
Transfers In - General Fund	72,917	72,917	72,917	77,702
TOTAL REVENUES	72,917	72,917	72,917	77,702
EXPENDITURES				
Public Works:				
Facilities Maintenance	-	33,500	33,500	37,333
Total Operating Expenditures	-	33,500	33,500	37,333
Other Uses				
Transfers Out - Capital Projects Fund	-	-	-	100,000
TOTAL EXPENDITURES	-	33,500	33,500	137,333
NET SOURCE (USE) OF FUNDS	72,917	39,417	39,417	(59,631)
FUND BALANCES, Beginning of Year	400,917	473,834	473,834	513,251
FUND BALANCES, End of Year	\$ 473,834	\$ 513,251	\$ 513,251	\$ 453,620

**MUNICIPAL SERVICES
Facilities Reserve Fund #26**

Revenue Detail

Account Number	Description	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
Other Revenues:					
58999	Nonclassified Revenues	\$ -	\$ -	\$ -	\$ -
58000	Total Other Revenues	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other Sources:					
59201	Transfers In - General Fund	<u>72,917</u>	<u>72,917</u>	<u>72,917</u>	<u>77,702</u>
59000	Total Other Sources	<u>72,917</u>	<u>72,917</u>	<u>72,917</u>	<u>77,702</u>
50000	TOTAL REVENUES	<u>\$ 72,917</u>	<u>\$ 72,917</u>	<u>\$ 72,917</u>	<u>\$ 77,702</u>

MUNICIPAL SERVICES

Debt Service Fund #31

Fund Summary

Account Number	Description	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
REVENUES					
Taxes:					
51101	General Property Taxes	\$ 718,990	\$ 545,360	\$ 545,360	\$ 548,300
51102	Property Tax - Delinquent	25	-	-	-
51103	Property Tax - Interest & Penalties	1,075	-	-	-
51000	Total Taxes	<u>720,090</u>	<u>545,360</u>	<u>545,360</u>	<u>548,300</u>
Investment Earnings:					
57101	Investment Earnings	16,448	13,750	13,750	11,000
Other Sources:					
59201	Transfers-In from General Fund	587,988	604,926	604,926	601,875
59000	Total Other Sources	<u>587,988</u>	<u>604,926</u>	<u>604,926</u>	<u>601,875</u>
50000	TOTAL REVENUES	<u>1,324,526</u>	<u>1,164,036</u>	<u>1,164,036</u>	<u>1,161,175</u>
EXPENDITURES					
Debt Service:					
916	Series 1996, G.O. Refunding Bonds:				
65101	Principal	515,000	90,000	90,000	-
65102	Interest	31,550	4,770	4,770	-
919	Series 1999, Sales Tax Revenue Refunding Bonds				
65101	Principal	350,000	370,000	370,000	380,000
65102	Interest	123,165	108,815	108,815	93,275
923	Series 1998, Certificates of Participation				
65101	Principal	82,500	86,250	86,250	90,000
65102	Interest	57,323	53,611	53,611	49,600
922	Series 2004, G.O. Refunding Bonds				
65101	Principal	40,000	305,000	305,000	410,000
65102	Interest	128,073	128,073	128,073	120,723
911					
64303	County Treasurer Fees	14,422	11,017	11,017	11,077
65103	Fiscal Agent Fees	3,100	6,500	6,500	6,500
60000	TOTAL EXPENDITURES	<u>1,345,133</u>	<u>1,164,036</u>	<u>1,164,036</u>	<u>1,161,175</u>
NET SOURCE (USE) OF FUNDS		(20,607)	-	-	-
FUND BALANCES, Beginning of Year		<u>657,106</u>	<u>657,106</u>	<u>636,499</u>	<u>636,499</u>
FUND BALANCES, End of Year		<u>\$ 636,499</u>	<u>\$ 657,106</u>	<u>\$ 636,499</u>	<u>\$ 636,499</u>

MUNICIPAL SERVICES AMD Debt Service Fund #33

Fund Summary

Account Number	Description	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
REVENUES					
Taxes:					
51101	Property Tax - Current	\$ 489,961	\$ 489,558	\$ 489,558	\$ 484,208
51102	Property Tax - Delinquent	23	-	-	-
51103	Property Tax - Interest & Penalties	789	-	-	-
51000	Total Taxes	<u>490,773</u>	<u>489,558</u>	<u>489,558</u>	<u>484,208</u>
Investment Earnings:					
57101	Interest	-	-	-	-
50000	TOTAL REVENUES	<u>490,773</u>	<u>489,558</u>	<u>489,558</u>	<u>484,208</u>
EXPENDITURES AND OTHER USES					
Debt Service:					
913	Series 2001, G.O. Refunding Bonds:				
65101	Principal	420,000	440,000	440,000	455,000
65102	Interest	49,860	32,723	32,723	14,385
65103	Fiscal Agent Fees	150	2,000	2,000	150
64303	County Treasurer Fees	14,751	14,835	14,835	14,673
60000	TOTAL EXPENDITURES	<u>484,761</u>	<u>489,558</u>	<u>489,558</u>	<u>484,208</u>
NET SOURCE (USE) OF FUNDS		6,012	-	-	-
FUND BALANCES, Beginning of Year		56,969	62,981	62,981	62,981
FUND BALANCES, End of Year		<u>\$ 62,981</u>	<u>\$ 62,981</u>	<u>\$ 62,981</u>	<u>\$ 62,981</u>

MUNICIPAL SERVICES
Transit Enterprise Fund #52

Fund Summary

	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
REVENUES				
Taxes	\$ -	\$ 40,000	\$ 40,000	\$ 40,364
Intergovernmental	304,074	-	-	293,600
Charges for Services	641,166	9,900	9,900	-
Other Revenues	28,350	-	5,651	-
Total Operating Revenues	973,590	49,900	55,551	333,964
Other Sources				
Sale of Fixed Assets	8,860	-	-	-
Transfers In from General Fund - Operating	1,396,981	1,425,000	1,290,000	1,350,000
Transfers In from General Fund - Capital	76,019	-	-	-
Total Other Sources	1,481,860	1,425,000	1,290,000	1,350,000
TOTAL REVENUES	2,455,450	1,474,900	1,345,551	1,683,964
EXPENDITURES				
Transportation	2,383,023	1,471,528	1,339,771	2,125,018
TOTAL EXPENDITURES	2,383,023	1,471,528	1,339,771	2,125,018
NET SOURCE (USE) OF FUNDS	72,427	3,372	5,780	(441,054)
FUND BALANCES, Beginning of Year	393,681	466,108	466,108	471,888
FUND BALANCES, End of Year	\$ 466,108	\$ 469,480	\$ 471,888	\$ 30,834

MUNICIPAL SERVICES

Transit Enterprise Fund #52

Revenue Detail

Account Number	Description	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
Taxes:					
Property Taxes					
51101	Gates GID	-	40,000	40,000	40,364
51000	Total Taxes	-	40,000	40,000	40,364
Intergovernmental:					
Federal Grants:					
53104	FTA Grant	304,074	-	-	293,600
53000	Total Intergovernmental	304,074	-	-	293,600
Charges for Services:					
Transportation:					
54501	Beaver Creek Bus System	548,641	-	-	-
54502	Charter	38,031	-	-	-
Employee Housing:					
54551	Rental Revenues - Employees	19,961	9,900	9,900	-
54553	Rental Revenues - Maintenance Charge	550	-	-	-
54555	Rental Revenues - Nonemployees	33,983	-	-	-
54000	Total Charges for Services	641,166	9,900	9,900	-
Other Revenues:					
58108	Finance Charges	7	-	-	-
58999	Miscellaneous Nonclassified Revenues	28,343	-	5,651	-
58000	Total Other Revenues	28,350	-	5,651	-
Other Sources:					
59101	Sale of Fixed Assets	8,860	-	-	-
59201	Transfers In from General Fund - Operating	1,396,981	1,425,000	1,290,000	1,350,000
59201	Transfers In from General Fund - Capital	76,019	-	-	-
59000	Total Other Sources	1,481,860	1,425,000	1,290,000	1,350,000
50000	TOTAL REVENUES	\$ 2,455,450	\$ 1,474,900	\$ 1,345,551	\$ 1,683,964

MUNICIPAL SERVICES
Fleet Maintenance Enterprise Fund #61

Fund Summary

	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
REVENUES				
Charges for Services	\$ 2,397,487	\$ 2,551,572	\$ 2,601,572	\$ 2,601,572
Other Revenue	17,121	-	16,493	-
Total Operating Revenues	2,414,608	2,551,572	2,618,065	2,601,572
Other Sources				
Sales of Fixed Assets	-	-	-	-
Capital Lease Proceeds	-	23,000	-	-
Transfers In	160,000	85,000	105,000	85,000
Total Other Sources	160,000	108,000	105,000	85,000
TOTAL REVENUES	2,574,608	2,659,572	2,723,065	2,686,572
EXPENDITURES				
Public Works:				
Fleet Maintenance	2,422,508	2,537,870	2,529,936	2,522,953
Washbay	50,496	109,595	109,595	109,595
TOTAL EXPENDITURES	2,473,004	2,647,465	2,639,531	2,632,548
NET SOURCE (USE) OF FUNDS	101,604	12,107	83,534	54,024
FUND BALANCES, Beginning of Year	490,101	591,705	591,705	675,239
FUND BALANCES, End of Year	\$ 591,705	\$ 603,812	\$ 675,239	\$ 729,263

MUNICIPAL SERVICES
Fleet Maintenance Enterprise Fund #61

Revenue Summary

Account Number	Description	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
Charges for Services:					
54806	3rd Party Fleet Maintenance Charges	\$ 1,651,158	\$ 1,811,367	\$ 1,811,367	\$ 1,811,367
54901	Departmental Fleet Maintenance Chrgs	569,820	577,360	577,360	577,360
54902	Wash Bay Charges	69,657	57,561	107,561	107,561
54903	Sales of Fuel	106,852	105,284	105,284	105,284
54000	Total Charges for Services	<u>2,397,487</u>	<u>2,551,572</u>	<u>2,601,572</u>	<u>2,601,572</u>
Other Revenues:					
58108	Finance Charges	1,856	-	-	-
58205	Insurance Reimbursements	5,828	-	16,008	-
58999	Miscellaneous Nonclassified Revenues	9,437	-	485	-
58000	Total Other Revenues	<u>17,121</u>	<u>-</u>	<u>16,493</u>	<u>-</u>
Other Sources:					
59101	Sales of Fixed Assets	-	-	-	-
59201	Transfers In - General Fund	160,000	85,000	85,000	85,000
59201	Transfers In - Community Enhancement	-	-	20,000	-
59303	Capital Lease Proceeds	-	23,000	-	-
59000	Total Other Sources	<u>160,000</u>	<u>108,000</u>	<u>105,000</u>	<u>85,000</u>
50000	TOTAL REVENUES	<u>\$ 2,574,608</u>	<u>\$ 2,659,572</u>	<u>\$ 2,723,065</u>	<u>\$ 2,686,572</u>

MUNICIPAL SERVICES
Fleet Maintenance Enterprise Fund #61

Revenue Detail

Account Number	Description	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
Charges for Services:					
3rd Party Fleet Maintenance Charges					
54806	Beaver Creek Transit	\$ 411,383	\$ 434,529	\$ 434,529	\$ 434,529
54806	Vail Resorts Dial-a-Ride	711,690	751,733	751,733	751,733
54806	Beaver Creek Maintenance	86,204	91,055	91,055	91,055
54806	Smith Creek Maintenance	70,735	74,715	74,715	74,715
54806	Eagle County Transit	8,128	8,585	8,585	8,585
54806	Eagle River Fire Protection District	99,607	105,211	105,211	105,211
54806	Eagle County Ambulance District	54,825	57,910	57,910	57,910
54806	Eagle River Water & Sanitation District	162,706	171,860	171,860	171,860
54806	Town of Minturn	11,070	11,693	11,693	11,693
54806	Town of Redcliff	3,277	3,461	3,461	3,461
54806	Vail Valley Foundation	3,608	3,811	3,811	3,811
54806	Greater Eagle Fire Protection District	3,164	40,000	40,000	40,000
54806	Western Eagle County Ambulance Dist.	23,336	24,649	24,649	24,649
54806	ECHMT	1,425	1,505	1,505	1,505
54806	Gypsum Fire District	-	30,650	30,650	30,650
54806	Total	1,651,158	1,811,367	1,811,367	1,811,367
Departmental Fleet Maintenance Charges					
54901	Administration - Nondepartmental	3,483	3,658	3,658	3,658
54901	IT	-	-	-	-
54901	Comm Dev - Building Inspection	2,351	2,469	2,469	2,469
54901	Police - Administration	4,655	4,889	4,889	4,889
54901	Police - Patrol	57,509	60,400	60,400	60,400
54901	Police - Investigations	1,703	1,789	1,789	1,789
54901	Engineering	6,013	5,208	5,208	5,208
54901	Public Works - Admin	1,046	1,099	1,099	1,099
54901	Public Works - Roads and Streets	206,615	207,003	207,003	207,003
54901	Public Works - Facilities Maintenance	7,701	8,088	8,088	8,088
54901	Public Works - Parks	85,511	79,810	79,810	79,810
54901	Recreation - Administration	2,784	2,924	2,924	2,924
54901	Transit - Operations	169,615	178,142	178,142	178,142
54901	Fleet Maintenance	14,025	14,730	14,730	14,730
54901	Equipment Replacement Fund	6,809	7,151	7,151	7,151
54901	Total	569,820	577,360	577,360	577,360

MUNICIPAL SERVICES
Fleet Maintenance Enterprise Fund #61

Revenue Detail

Account Number	Description	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
Charges for Services - Continued:					
Washbay Charges:					
54902	Administration	936	1,040	1,040	1,040
54902	IT	-	520	520	520
54902	Comm Dev - Building Inspection	936	1,040	1,040	1,040
54902	Police - Administration	530	520	520	520
54902	Police - Patrol	4,680	6,240	6,240	6,240
54902	Police - Investigations	468	520	520	520
54902	Public Works - Engineering	936	1,040	1,040	1,040
54902	Public Works - Roads and Streets	7,008	7,654	7,654	7,654
54902	Public Works - Facilities Maintenance	936	1,560	1,560	1,560
54902	Public Works - Parks	5,988	6,574	6,574	6,574
54902	Recreation - Administration	1,644	1,560	1,560	1,560
54902	Transit - Operations	14,883	15,983	15,983	15,983
54902	Fleet Maintenance	1,404	1,560	1,560	1,560
54902	ECO	-	11,750	11,750	11,750
54902	Beaver Creek Bus System	29,308	-	50,000	50,000
54902	Total	69,657	57,561	107,561	107,561

MUNICIPAL SERVICES
Equipment Replacement Internal Service Fund #63

Fund Summary

	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
REVENUES				
Charges for Services	\$ 622,388	\$ 394,709	\$ 369,318	\$ 369,319
Other Revenues	26,958	-	-	-
Total Operating Revenues	<u>649,346</u>	<u>394,709</u>	<u>369,318</u>	<u>369,319</u>
Other Sources				
Sales of Fixed Assets	29,241	15,000	15,000	15,000
Total Other Sources	<u>29,241</u>	<u>15,000</u>	<u>15,000</u>	<u>15,000</u>
TOTAL REVENUES	<u>678,587</u>	<u>409,709</u>	<u>384,318</u>	<u>384,319</u>
EXPENDITURES				
Capital Outlay:				
Fleet and Heavy Equipment	271,071	167,000	424,000	206,100
Recreation Center Equipment	339,712	82,700	82,395	112,717
Computer and Office Equipment	47,058	35,401	35,401	92,798
Machinery and Equipment	5,595	36,990	36,990	-
TOTAL EXPENDITURES	<u>663,436</u>	<u>322,091</u>	<u>578,786</u>	<u>411,615</u>
NET SOURCE (USE) OF FUNDS	15,151	87,618	(194,469)	(27,296)
FUND BALANCES, Beginning of Year	<u>1,700,234</u>	<u>1,715,385</u>	<u>1,715,385</u>	<u>1,520,917</u>
FUND BALANCES, End of Year	<u>\$ 1,715,385</u>	<u>\$ 1,803,003</u>	<u>\$ 1,520,917</u>	<u>\$ 1,493,621</u>

MUNICIPAL SERVICES
Equipment Replacement Internal Service Fund #63

Revenue Detail

Account Number	Description	Actual 2008	Original or Prev. Amend. Budget 2009	Final Revised Budget 2009	Proposed Budget 2010
Charges for Services:					
Equipment Rental Charges					
54904	Town Clerk	\$ 673	\$ 336	\$ 336	\$ 336
54904	Town Manager	706	244	244	244
54904	Finance	598	298	298	299
54904	Information Systems	54,655	24,801	24,801	24,801
54904	Nondepartmental	6,017	3,305	6,611	6,611
54904	Comm Dev - Administration	1,932	294	294	294
54904	Comm Dev - Planning	-	236	236	236
54904	Comm Dev - Building Inspection	5,948	2,974	2,974	2,974
54904	Police - Administration	7,400	4,435	4,435	4,435
54904	Police - Patrol	126,678	73,933	73,933	73,933
54904	Police - Investigations	8,752	4,375	4,375	4,376
54904	Engineering	3,301	3,847	3,848	3,848
54904	Public Works - Administration	1,200	600	600	600
54904	Public Works - Roads and Streets	142,418	106,802	78,105	78,105
54904	Public Works - Facilities Maintenance	2,400	1,800	1,800	1,800
54904	Public Works - Parks	89,191	50,545	50,545	45,491
54904	Town Center West	-	-	-	5,055
54904	Transit	9,085	3,343	3,343	3,343
54904	Fleet Maintenance	10,551	5,276	5,276	5,276
54904	Recreation - Special Events	4,612	2,765	2,765	2,765
54904	Recreation - Administration	8,143	4,148	4,148	4,148
54904	Recreation - Aquatics	35,373	29,315	29,315	29,315
54904	Recreation - Fitness	47,250	29,427	29,427	29,427
54904	Recreation - Front Desk	854	427	427	427
54904	Recreation - Maintenance	52,494	39,476	39,476	39,476
54904	Recreation - Cabin	2,157	1,707	1,708	1,708
54000	Total Charges for Services	622,388	394,709	369,318	369,319
Other Revenues:					
58205	Insurance Reimbursements	26,958	-	-	-
Other Sources:					
59101	Sale of Fixed Assets	29,241	15,000	15,000	15,000
59000	Total Other Sources	29,241	15,000	15,000	15,000
50000	TOTAL REVENUES	\$ 678,587	\$ 409,709	\$ 384,318	\$ 384,319

**TOWN OF AVON
DETAILED BUDGET REQUESTS
2010**

Department: N/A			
Program: Fleet and Heavy Equipment #811			
Account Number	Account Name	2010 Budget	Justification
			EQUIPMENT REPLACEMENT: Fleet and Heavy Equipment
			Public Works - Parks: Club Car / Gator (2), Replacements for Units #276 and 278 22,600
66499	Other Machinery and Equipment	57,600	John Deere Tractor, Replacement for Unit #117 35,000
			Police Dept - Patrol: Chevrolet Tahoes (3), Replacement for Units #324, #326, and #328 \$ 105,000
66501	Automobiles and Light Duty Trucks	148,500	Mobile Radios 13,500 Public Works - Parks 4X4 Pickup Replacement for Unit #53 30,000
66502	Heavy Trucks and Moving Equipment	-	
66000	Total Capital Outlay	206,100	

**TOWN OF AVON
DETAILED BUDGET REQUESTS
2010**

Department: N/A			
Program: Recreation Equipment #812			
Account Number	Account Name	2010 Budget	Justification
			EQUIPMENT REPLACEMENT: Recreation Center
			Aquatics:
			Replacement of Feature/Recirc. Pumps 13,623
			Replacement Slide/Feature 10,000
			Replacement Frog/Feature 10,000
			Sauna Heating Element 1,500
			Steam Boiler 4,200
			Maintenance:
			Motor Control Center Replacement 19,999
66202	Building improvements	68,574	Building Automation/Upgrade 9,252
			Maintenance:
			Drinking Fountain 1,119
66404	Furniture and Fixtures	10,119	Lobby Furniture 9,000
			Fitness:
			Spin Bicycles (10) 18,564
			Ab Crunch, Roman Bench, Functional Trainer (Replaces Freedom Trainer) 6,260
			Cabin:
66407	Athletic and Recreational Equipment	29,024	Paddleboats (2) 4,200
66499	Other Machinery and Equipment	5,000	Floor Buffer / Handi Vac 5,000
66000	Total Capital Outlay	112,717	

**TOWN OF AVON
DETAILED BUDGET REQUESTS
2010**

Department: N/A			
Program: Computers and Office Equipment #813			
Account Number	Account Name	2010 Budget	Justification
			EQUIPMENT REPLACEMENT: Computers and Office Equipment Information Systems: 2 physical servers (running in a virtual environment) to replace the following existing physical servers: 45,396 Management Server (TOA-MGMT) SQL 1 Server (TOA_SQL-N01) Exchange Server (TOA_MAIL-N01) SQL 2 Server (TOA_SQL-N02) File and Print Server (TOA-1) Mail Marshall (TOA_PORT_01) Cisco Switches (2) 19,402 Firewall 6,000 Laptop Computer Replacement (1) 1,800 Finance Department Laptop Computer Replacement (1) 1,800 Police Patrol: Panasonic Toughbook Replacement (4) 18,400
66402	Computers and Peripherals	92,798	
66000	Total Capital Outlay	92,798	